TOWNSHIP OF RANDOLPH

2017
MUNICIPAL
BUDGET

Introduction: March 16, 2017
Adoption: April 27, 2017

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Deputy Mayor
Mark H. Forstenhausler

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TO: Randolph Residents and Taxpayers

FROM: Stephen Mountain, Township Manager

DATE: March 16, 2017

RE: 2017 Municipal Budget and Water/Sewer Budget Message

The review and adoption of the Municipal Budget is annually one of the Township Council's most important policy actions. To this end, I am pleased to present a 2017 Municipal/Water & Sewer budget and Capital Improvement Program for introduction and adoption.

This budget document maintains the high level of services to which residents are accustomed, while remaining faithful to the conservative fiscal principals and policies that have guided municipal budget development in Randolph for many years. The budget has been thoroughly reviewed by the Township Council and reflects the guidance and direction received from the Council throughout the review process. The adoption of this budget will not only set the Township's fiscal course for this calendar year, but for the years to come as well.

This year, in addition to the usual budget drivers, the impact of the comprehensive property revaluation completed in 2016 must also be considered. The revaluation substantially impacts the tax rate and will have the effect of shifting a portion of the tax burden from those properties for which the market has decreased in value to those properties increasing in value. Prior to the revaluation the municipality's 2016 equalization ratio was 67.80% of market value. The revaluation brings the ratio back up to the desired 100.00% level ensuring that the tax burden is fairly distributed amongst the taxable property owners based upon current market values. Since the total net valuation has increased as a result of the revaluation, the tax rate is adjusted proportionately downward. This is done because the revaluation is a revenue neutral process and is not designed to affect the amount of money needed to be raised through property taxation. The only factor which can cause the tax levy to increase to an amount above the level set by the result of the revaluation is the budgetary decisions of the entities supported by the tax rate.

In light of this being a revaluation year, Chief Financial Officer Darren Maloney and I prepared this budget with the goal of maintaining a stable level of taxation for the municipality in 2017. I am pleased to advise that we were successful in achieving this goal and that the municipal portion of the tax rate for the average home will not be further impacted by the recommendations contained in this budget. It is always difficult to illustrate the impacts of a tax rate in a revaluation year, but I hope that the charts that follow will help provide a context for that understanding.

ESTIMATED TAX COMPARISON

	Average Home $335,400 2013	Average Home $335,400 2014	Average Home $335,400 2015	Average Home $335,400 2016	Average Home $487,500 2017	2016/ 2017 Change
Municipal	$2,089.54	$2,149.91	$2,193.52	$2,236.93	$2,213.73	($23.21)
Library	$167.70	$164.35	$167.70	$163.89	$163.79	($0.10)
Open Space	$93.91	$100.62	$100.62	$100.62	$102.38	($1.76)
Total	$2,351.15	$2,414.88	$2,461.84	$2,501.44	$2,479.89	($21.55)

TOWNSHIP OF RANDOLPH

2016-2017 FINAL TAX BASE COMPARISON REPORT

PROPERTY CLASS	No. OF ITEMS 2016	2016 ASSESSED VALUES	% OF TOTAL	No. OF ITEMS 2017	2017 ASSESSED VALUE	% OF TOTAL	ADJ. %	SHIFT
1. VACANT	400	$35,642,100	0.0122	474	$44,356,600	0.0103	1.2445	-0.002
2.RESIDENTIAL	7,222	$2,430,447,000	0.8314	7,242	$3,531,145,300	0.8224	1.4529	-0.009
3A. FARM (Reg)	18	$3,942,800	0.0013	19	$6,182,600	0.0014	1.5681	0.000
3B. FARM (Qual)	33	$158,900	0.0001	33	$141,400	0.0000	0.8899	0.000
4A.COMMERCIAL	258	$230,059,300	0.0787	271	$378,893,900	0.0882	1.6469	0.010
4B.INDUSTRIAL	58	$110,779,400	0.0379	60	$161,254,400	0.0376	1.4556	0.000
4C.APARTMENT	18	$108,212,100	0.0370	16	$165,584,900	0.0386	1.5302	0.002
TOTAL COMMERCIAL	334	$449,050,800	0.1536	347	$705,733,200	0.1644	1.5716	0.011
6A. VERIZON	1	$4,104,796	0.0014	1	$6,034,741	0.0014	1.4702	0.000
GRAND TOTAL	8,008	$2,923,346,396	1.0000	8,116	$4,293,593,841	1.0000	1.4687	0.000

TAX APPEALS

Reduced assessments due to tax appeals continue to result in tax refunds that impact the annual Township Budget. Tax appeals may be heard before the County Tax Board or the New Jersey State Tax Court. The County appeals are typically resolved in the same year they are filed and result in current year tax credits. These credits reduce the amount of tax revenue collected for the current year, which if not anticipated, can lead to revenue shortfalls that reduce surplus. State tax appeals are generally more complex and may take several years before being resolved. This process has been slowed even further by a backlog of cases at the State Tax Court. As a result of State tax appeals not being settled in the year they are filed, their settlement often includes cash refunds of prior year's taxes.

Tax appeal refunds are not simply the return of cash collected for Township purposes. The Township is the collection agent for the local Board of Education, the County, and the Open Space/Recreation Trust Fund. The Township's share of the 2016 property tax bill is 18.21% of the total amount billed, which is used to fund the costs of providing services. The remaining 81.79% is remitted to those other areas for which the Township collects tax revenue. Under state law the Township is required to repay 100 percent of the tax appeal refund even though 81.79% of the dollars included in the refund are not controlled by the Township and are not required to be returned to the Township in support of the refund.

Several outstanding tax appeals were resolved in 2016 for little or no refunds. At the start of 2016, prior to the filing of any 2016 State tax appeals, the outstanding State Tax Court appeals totaled approximately $884 million in assessed value under appeal. Moving forward in 2017 the total assessment under appeal has been reduced by approximately $220 million (25%). The assessor, municipal appraiser, and special tax council successfully resolved several cases and continue to work on the remaining outstanding appeals.

Since a revaluation has been implemented for the 2017 tax year with new assessed values coupled with an uncertainty regarding adjusted tax burdens, it is anticipated that the appeal volume will most likely be greater in 2017 than in prior years. Typically following a revaluation it is anticipated that approximately 2-2.5% of all ratables in the municipality will file an appeal contesting the assessed value.

Over the past several years, the Township has instituted a practice of placing surplus funds into a reserve against tax appeals. The balance in this fund entering 2017 stands at $607,252.49. In this budget process, we are recommending that this reserve be increased by $100,000 to provide us with the necessary hedge against worst case losses on the tax appeals remaining to be heard as well as future appeals anticipated.

Note that the "reserve" that is set aside from surplus is for prior years' tax refunds. The appropriation known as the Reserve for Uncollected Taxes covers current year tax cancellations due to appeals as well as non-payment of taxes.

APPROPRIATION AND REVENUE SUMMARY

The 2017 Municipal Budget and Capital Improvement Program totals $31,923,135. The Water and Sewer appropriation will total $7,962,392. The Water and Sewer budgets are separated as these operations are fully funded through user fees collected from water customers and sewer customers. The following chart provides a five year budget history.

	Municipal Budget	Water & Sewer Budget
2013	$28,433,914	$7,186,137
2014	$28,952,905	$6,899,437
2015	$29,640,792	$6,973,260
2016	$31,379,986	$6,346,178
2017	$31,923,135	$7,962,392

The next chart presents a summary of how appropriations are divided within the operating budget exclusive of the water and sewer funds.

	2016	2017
Salaries	$9,688,406	$9,785,810
Health Ins./Workers Comp.	$4,792,870	$5,021,264
Pensions	$1,432,642	$1,589,344
FICA	$ 540,000	$ 540,000
Retirement/LOSAP	$ 145,000	$ 145,000
Subtotal	$16,598,918	$17,081,418
General Operating Expenses	$6,611,721	$6,867,956
Debt/Capital Outlay/Deferred	$4,167,052	$3,987,888
Public Library	$ 944,939	$ 987,993
Reserve for Uncollected Taxes	$3,057,356	$2,997,880
Total	$31,379,986	$31,923,185

2017 APPROPRIATIONS

The primary cost drivers impacting appropriations in 2017 are as follows:

Total Salaries & Wages – Salary and wages are always going to be a primary driver on the annual budget due to the fact that these costs comprise 30.65% of total expenditures. This year this cost center is less impactful than in previous years, increasing only 1.01% from the previous year. The reason for the minimal increase is multi-fold. It includes the cumulative impact of union contracts in recent years being negotiated aggressively, recent retirements and other personnel changes resulting in salary reductions for several positions in the organization, and the maintenance of the full-time head count at current staffing levels. It should be noted that while the overall expenditure for salary and wage remained relatively constant there are a few areas where this line item did increase more substantially. I have outlined these areas below along with an explanation for the change.

> *Administration/Executive*- An increase of 10.19% percent is proposed, primarily driven by the recommendation to create a new part-time position to support the administrative activities of the volunteer fire department. The position will work in conjunction with the department Chief and the Township Manager to ensure that responsibilities such as purchasing, financial oversight, and the information technology management are coordinated properly.
>
> *Revenue Administration*- The increase in this salary and wage cost center (38.13%) is proposed primarily for the coverage of the anticipated one-time payout associated with the anticipated retirement of the Tax Collector.
>
> *Buildings & Grounds*- A 20.07% increase is proposed to cover the anticipated one-time payout associated with the retirement of the Buildings Maintenance Worker.

Buildings & Grounds Contractual Services – The increase in this area is driven by two factors. The primary driver in this budget will be purchasing replacement copiers instead of leasing. This change results in an additional short term cost in 2017, but an overall savings over the lifespan of the copiers. The second driver is the HVAC maintenance contract. The fees associated with this contract will be increasing to cover the support required for the new system installed in the past year.

Leaf Hauling – An appropriation increase is proposed to support the change in the rules for curbside leaf collection. The current policy restricts residents from utilizing contractors to place leaves at the curb for collection. The Council recently approved a recommendation from the Township Manager to lift this restriction and to allow leaves to be collected regardless of how they are placed at the curb. As a result of this change there will be an increase in the amount of leaves to be collected and hauled off premises. Based upon the analysis conducted, it is anticipated that we could see a 30% +/- increase in costs, however, some of these costs will be mitigated by revenues received from the Clean Community and Recycling Tonnage grant programs. To be conservative we are proposing a $45,000 increase in this cost center.

Sanitation – A 31.04% increase is proposed in the sanitation budget to cover the first year cost increase resulting from the 5 year consolidated curbside Solid Waste-Recycling contract that goes into effect in 2017. As outlined when the contract was presented to the Council, the increase reflects a variety of factors including rising fuel costs, the expense of upgrading the vehicle fleet, and increased personnel costs.

Statutory Charges – The increase in this cost center is mostly due to an increase in the billing for the PFRS (police) pension contribution. The increase in costs is driven by the return to full staffing (36 officers) over the past several years.

Insurance - Randolph manages its employee health insurance through membership in the North Jersey Municipal Employee Benefits Fund. The fund has aggressively sought to manage health care costs over the years and was aided recently by the State legislation requiring more significant employee contributions towards benefits. The cost impact of health insurance on the budget is significantly lower today. Nonetheless, in 2017 the budget is anticipating an increased cost of 5% for health insurance expenses. The liability and group insurance appropriation fund the Township's coverage for property/casualty and worker's compensation through the Morris MEL/JIF. Increases in liability premium/assessments of 3.24% and 3.18% respectively contribute the overall increase in the insurance cost center of 4.77%.

Debt Service – The increase in this line item (10.80%) reflects an accounting change recommended by the State Department of Community Affairs (DCA). Prior to this change, the Township reduced the line item for debt service by charging a debt service reserve, which is an account that was set aside and funded by the Township-Board of Education/ Public Works Facility Agreement. Now, in accordance with the recommendation, the Township must budget the full amount of the appropriation on the expenditure side of the budget and the offset coming from the reserve on the revenue side of the budget. If the approach followed in the past had been allowed to continue, the increase in this line item would have been 2.2%.

REVENUES IN SUPPORT OF THE 2017 BUDGET

The Township is dependent on five key sources of funding in support of the budget. A brief analysis follows:

State Aid

Assistance from the state continues to be frozen at prior years' levels. As a result, State Aid will remain a very small portion of the revenues supporting the budget in 2017 (5.79%).

Local Fees, Permits & Interest

Local revenues, as a whole, were up in 2016 and we are projecting the fees and fines associated with municipal services to remain strong in 2017. Fees associated by development increased for the first time in several years, a trend we expect to continue in the short term as construction is on the uptick with the stabilizing economy. Local fines were slightly lower in 2016, but we are anticipating the revenue in these areas to increase again in 2017. Based upon our confidence in this area of revenue we are anticipating $2,994,915 for 2017 or 9.38% of the budget.

Surplus

Surplus is generated from several sources including:

- Cancellation of budget reserves (2015 budget)
- Local income in excess of anticipated amounts
- Reserve for uncollected taxes
- Ratable base growth in the form of added and omitted taxes collected

Surplus anticipation increases to $5,026,277 this year as a result of a 99.25% percentage of collections achieved in 2016. Surplus accounts for 15.74% of the 2017 budget.

Delinquent Taxes

Delinquent taxes are trending downward as a result of excellent collection experience. The budget anticipates $800,000 or 2.51% of the Township's revenues from this category in 2017.

2017 Municipal Taxes

The municipal tax levy is anticipated to be $19,497,105 for 2017. It will account for 61.08% of the revenue supporting this year's budget.

The chart below provides a five year breakdown of budget revenue sources as a percentage of the budget for comparison purposes.

	2013	2014	2015	2016	2017
State Aid	6.50	6.38	6.23	5.99	5.79
Local Fees, Fines, Grants & Interest	11.95	11.33	11.10	10.54	10.36
Surplus	8.97	10.00	10.61	12.79	15.74
Delinquent Taxes	3.87	3.28	3.04	2.84	2.51
Municipal Tax (including Library)	68.71	69.01	69.02	67.84	65.60

PROPOSED 2017 MUNICIPAL TAXES

The proposed budget calls for appropriations of $31,923,135. This represents a 1.73% increase or $543,149 from the adopted 2016 budget. The tax levy for the Municipal Budget is proposed to remain at the same level as in 2016 and the Open Space Trust levy is up .001%. The Library levy is up $14,096.

In 2016 the average residential property was assessed at $335,400. In 2017, the post Revaluation average residential property is assessed at $487,500. The combined tax rate (Municipal, Municipal Library and Open Space/Recreation in 2017 is proposed to be 0.509. Applied to the post Revaluation average assessed value, the average residential property taxpayer will pay $2,479.89 in municipal taxes in 2017 or $21.55 less than in 2016. It needs to be noted that those property owners whose property values increased in excess of the average town-wide property assessment will see an increase in their municipal taxes, not because of this budget, but due to the valuation change.

2017 WATER AND SEWER FUNDS

The Township maintains separate accounts for the water fund and the sewer fund. Both entities are self sustaining.

Randolph's water system is a distribution network consisting of water mains, hydrants, and a water tower. Purchases of bulk water are accomplished through the Morris County Municipal Utilities Authority Alamatong Wellfields, allowing water to be distributed to Randolph's 5,736 customers.

In 2012, water rates were increased to stabilize the fund and end several years of revenue decline. The Water Fund continues to benefit from the revenue generated by this rate increase as evidenced by the utility's 2016 year end fund balance of $817,256.

In 2015 a Water Master Plan was completed containing a series of recommended improvements to the system. The Township's 6 year capital plan reflects many of these recommendations. Darren Maloney and I continue to monitor the fund's long-term financial position and will likely be recommending a further change in rates for 2018 to support the recommended future capital improvements.

In 2017 we anticipate completing a water line extension for the Schuman/Woodlawn neighborhood as well as a feasibility study for the Tamari Court Booster Station. In addition, the Water & Sewer Department will be continuing to aggressively replace meters, fire hydrants and valves in an effort to continue the recent trend of accounting for 95% or more of the water in the system.

The proposed Water Budget calls for a 13.50 percent increase in appropriations for a total of $3,615,891.

The 2017 Sewer Budget is proposed at $4,436,501, representing a 37.54% increase over the prior year. The system serves 3,928 customers and is comprised of collector lines, pump stations, and force mains. Randolph's sewer system depends upon the Rockaway Valley Regional Sewer Authority Plant in Boonton and Morris Township's Butterworth Treatment Plant for processing waste water.

The Sewer Fund ended 2016 with a fund balance of $9,144,703. The majority of this surplus will be utilized over the next decade to pay down debt and fund the debt service incurred in support of the three phases of the Butterworth initiative. The 2017 budget contains a capital funding request for the upgrade of the Meadowbrook Pump Station and the completion of the third and final phase of the Butterworth Improvement project.

SUMMARY

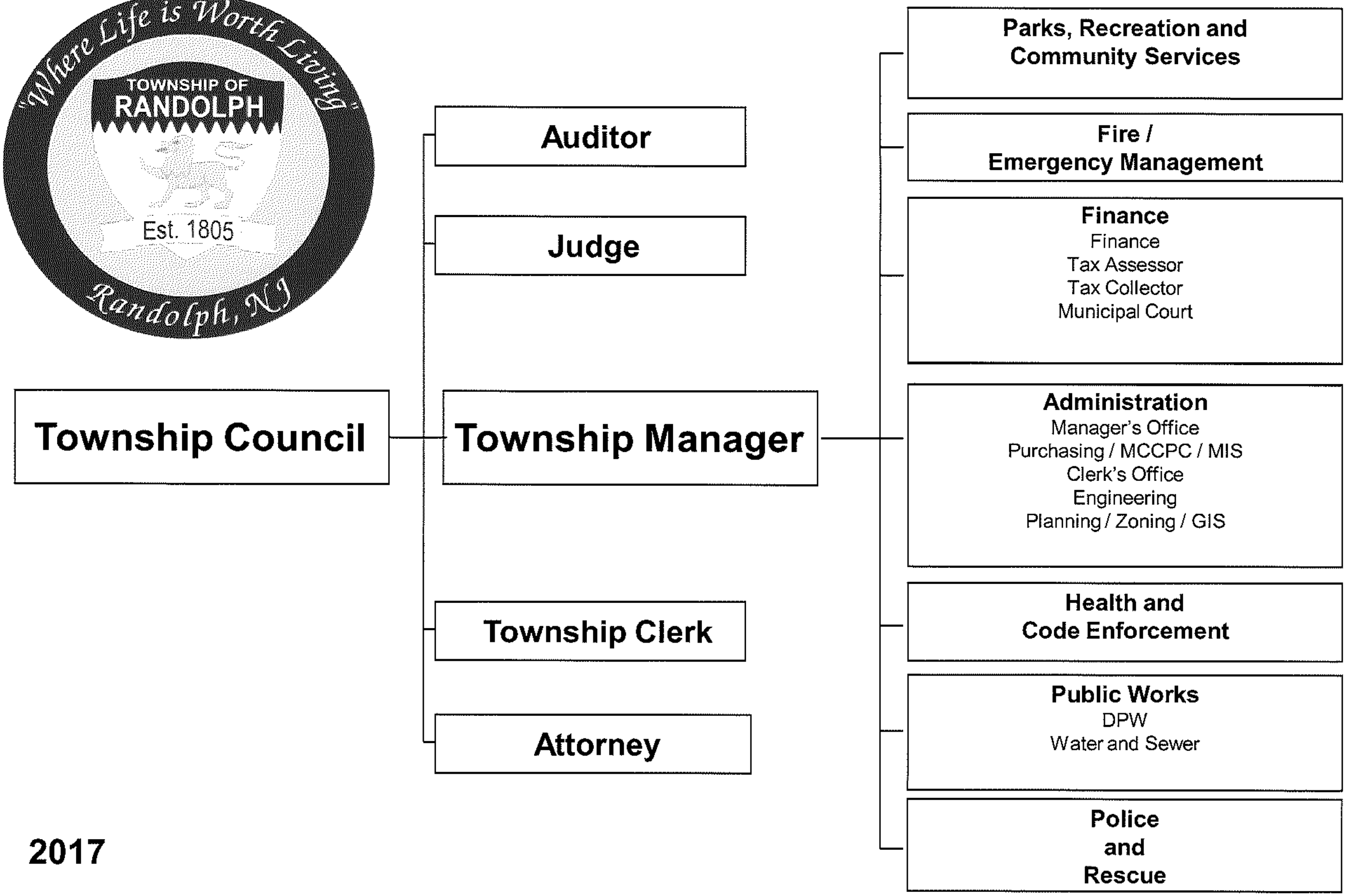
In closing, it is my belief that the budget appropriations and revenue projections as contained in the 2017 budget for Randolph will enable the Township to continue to meet the public's demand for excellent municipal services. Further, the budget is structured in an intelligent and financially sound manner to ensure the fiscal well being of the Township municipal government for the foreseeable future.

The development of the municipal budget is a team process and we are fortunate in Randolph to have an outstanding team. First, I would like to express my appreciation to Township CFO Darren Maloney for his hard work and invaluable assistance throughout the process. I would also like to note the tremendous cooperation and input from the Township staff. Finally, I would like to recognize the overall support and guidance provided by the Township Council. The Council's exceptional commitment to good governance is what sets Randolph apart from other municipal organizations. Thank you to all.

I look forward to presenting the budget for introduction at the Township Council Meeting of March 16, 2017 and to conducting the hearing on the adoption of the 2017 budget on April 27, 2017.

cc: Department Heads

TOWNSHIP OF RANDOLPH
Organization Chart



2017

TOWNSHIP OF RANDOLPH
PROJECTED STATEMENT OF OPERATIONS - 2016

Revenue and Other Income Realized		
	2016	**2015**
Fund Balance Utilized	$4,481,277.00	$3,294,000.00
Miscellaneous Revenue Anticipated	$12,375,238.46	$12,681,987.86
Receipts from:		
Delinquent Taxes	$884,665.09	$894,293.15
Current Taxes	$106,428,392.90	$104,398,138.09
Nonbudget Revenue	$1,088,882.28	$863,678.48
Other Credits to Income:		
Unexpended Balance of Appropriation Reserves	$2,380,810.62	$1,792,038.82
Accounts Payable Cancelled	$6,874.12	$61,951.70
Tax Overpayments Cancelled	$69.60	$22.57
Federal & State Grant Reserves Cancelled	$0.00	$0.00
Total Income	$127,646,210.07	$123,986,110.67
Expenditures		
Budget Appropriations for Muncicipal Purpose	$34,769,240.28	$33,549,788.59
County Taxes	$11,059,395.11	$10,893,962.97
Local School District Taxes	$74,172,889.00	$72,894,990.00
Dedicated Open Space and Recreation	$877,004.00	$872,037.00
*Reserve for Settlement - Tax Appeals	$0.00	$650,000.00
Senior Citizens Disallowed	$0.00	$941.78
Federal & State Grant Receivable Cancelled	$0.00	$0.00
Refund of Prior Year Revenue	$0.00	$0.00
Total Expenditures	$120,878,528.39	$118,861,720.34
Excess In Revenue	$6,767,681.68	$5,124,390.33
[illegible]		
Balance January 1	$14,815,989.49	$12,985,599.16
Audit Adjustment	-$7,679.00	
	$21,575,992.17	$18,109,989.49
Decreased by:		
Ulitized as Anticipated Revenue	-$4,481,277.00	-$3,294,000.00
Fund Balance December 31	$17,094,715.17	$14,815,989.49

*2015 will be shown in the 2016 financial statements

Schedule A

FISCAL FACTS

YOUR TAX DOLLARS

The property tax is divided among the Randolph Board of Education, the County of Morris, and the Township. The chart below illustrates the estimated percentage that each of the jurisdictions receives in 2017 from the average taxpayer in the Township.

School – 69.32%

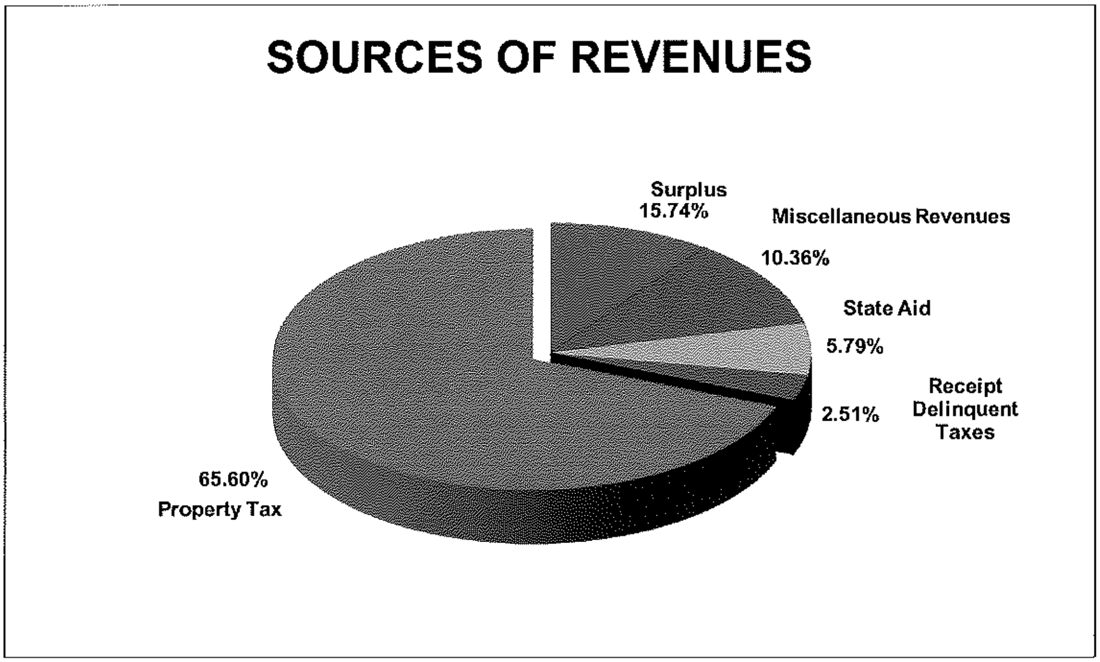
Municipal – 15.41%

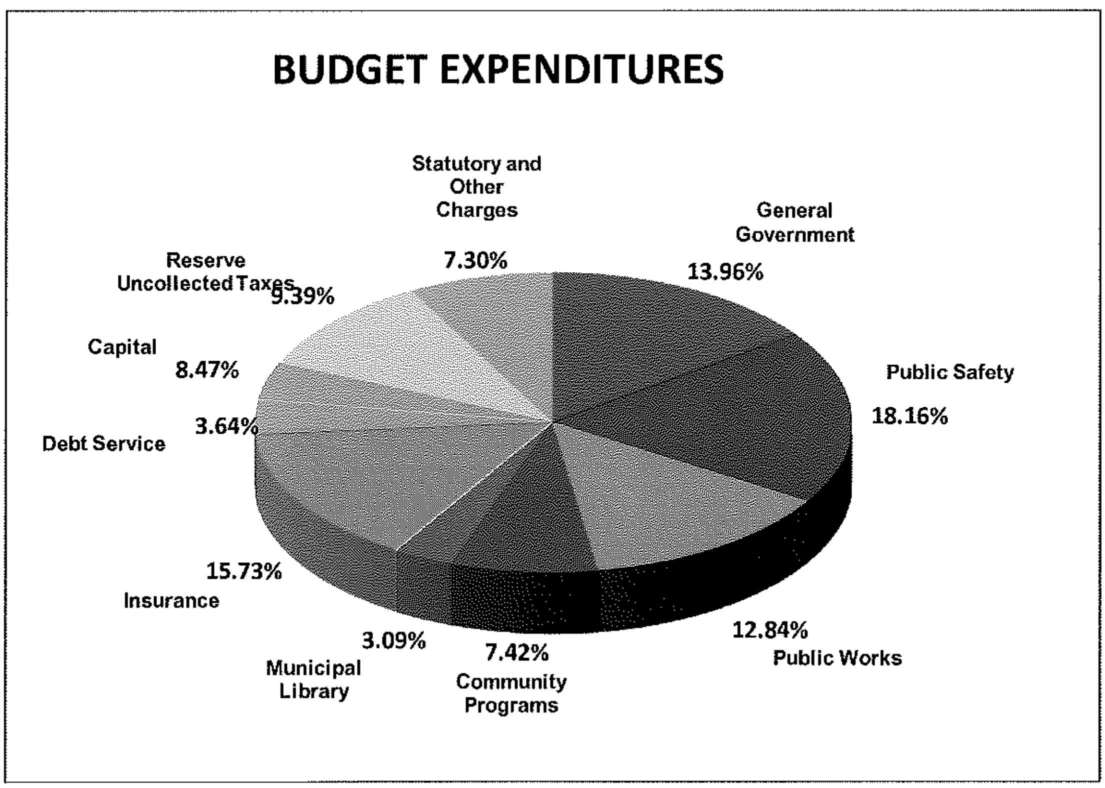
County – 10.30%

Reserve for Uncollected Taxes – 2.80%

Library – 1.35%

Open Space/Recreation – .82%


SOURCES OF REVENUES
Surplus
15.74%
Miscellaneous Revenues
10.36%
State Aid
5.79%
Receipt
Delinquent
Taxes
2.51%
65.60%
Property Tax


BUDGET EXPENDITURES
Statutory and
Other
Charges
7.30%
General
Government
13.96%
Public Safety
18.16%
12.84%
Public Works
7.42%
Community
Programs
3.09%
Municipal
Library
15.73%
Insurance
Debt Service
3.64%
Capital
8.47%
Reserve
Uncollected Taxes
9.39%

SCHEDULE C

Summary Levy Cap Calculation

		MUNICIPALITY	COUNTY	EXAMINER
	1432	Randolph Township	Morris	
Model Tax Levy Calculation Worksheet				
Levy Cap Calculation				
	Prior Year Amount to be Raised by Taxation for Municipal Purposes			$19,497,105
		Cap Base Adjustment (+/-)		$0
		Less: Prior Year Deferred Charges to Future Taxation Unfunded		$0
		Less: Prior Year Deferred Charges: Emergencies		$0
		Less: Prior Year Recycling Tax		$27,835
		Less: Changes in Service Provider: Transfer of Service/ Function		$0
	Net Prior Year Tax Levy for Municipal Purpose Tax for Cap Calculation			$19,469,270
		Plus: 2% Cap increase		$389,385
Adjusted Tax Levy				$19,858,655
		Plus: Assumption of Service/ Function		$0
Adjusted Tax Levy Prior to Exclusions				$19,858,655
	Exclusions:			
		Allowable Shared Service Agreements Increase	$0	
		Allowable Health Insurance Cost Increase	$17,128	
		Allowable Pension Obligations Increase	$140,493	
		Allowable LOSAP Increase	$0	
		Allowable Capital Improvements Increase	$1,260,000	
		Allowable Debt Service, Capital Leases and Debt Service Share of Cost Increases	$42,196	
		Recycling Tax Appropriation	$28,394	
		Deferred Charges to Future Taxation Unfunded	$0	
		Current Year Deferred Charges: Emergencies	$0	
	Add Total Exclusions			$1,488,211
	Less Cancelled or Unexpended Exclusions			$16,608
Adjusted Tax Levy After Exclusions				$21,330,258
	Additions:			
		New Ratables - Increase in Valuations (New Construction and Additions)	$9,676,182	
		Prior Year's Local Municipal Purpose Tax Rate (per $100)	$0.666	
		New Ratable Adjustment to Levy		$64,443
		2014 Cap Bank Utilized in 2017		$0
		2015 Cap Bank Utilized in 2017		$0
		2016 Cap Bank Utilized in 2017		$0
		Amounts approved by Referendum		$0
Maximum Allowable Amount to be Raised by Taxation				**$21,394,701**
Amount to be Raised by Taxation for Municipal Purposes				$19,497,105
Amount to be Raised by Taxation for Municipal Purposes Under/Over Cap (+/-)				$1,897,596

TOWNSHIP OF RANDOLPH
2017 - APPROPRIATION CAP CALCULATION - 3.5% INCREASE

Total General Appropriations for 2016		$37,726,164.00
Cap Base Adjustment		$0.00
Subtotal		$37,726,164.00
Exceptions Less:		
Total Other Operations	$4,976,753.00	
Total Interlocal Service Agreements	$336,434.00	
Total Public-Private offset	$36,382.00	
Total Capital Improvement	$2,737,500.00	
Total Debt Service	$1,262,710.00	
Total Deferred Charges	$245,000.00	
Reserve for Uncollected Taxes	$3,057,356.00	
Total Exceptions		$12,652,135.00
Amount of Which % Cap is Applied		$25,074,029.00
3.50% Cap		$877,591.02
Allowable Operating Appropriations Utilizing The 3.5 Percent CAP Calculation (CAP Expenditures Should Not Exceed This Amount)		**$25,951,620.02**

2015 Bank	$481,199.10
2016 Bank	$869,871.63

2017 Budget:		
Township	$31,923,135.00	
Water and Sewer	$7,962,392.00	
Total 2017 Budget		$39,885,527.00
Exceptions Less:		
Municipal Library	$1,442,541.00	
Water and Sewer - Service Agreements	$3,417,150.00	
Employee Group Health	$0.00	
LOSAP	$145,000.00	
Interlocal Service Agreements	$321,190.00	
State and Federal Grants	$76,032.00	
Capital Improvements	$3,997,500.00	
Debt Service	$1,378,298.00	
Deferred Charges	$120,000.00	
Reserve for Uncollected Taxes	$2,997,880.00	
Total Exceptions		$13,895,591.00
2017 CAP Appropriations		**$25,989,936.00**

REVENUES	2016 Budget	2017 Proposed Budget	Difference	% Change
Surplus to Support Budget	$4,481,277	$5,026,277	$545,000	12.16%
Miscellaneous Revenues	$2,948,898	$2,994,915	$46,017	1.56%
State Aid	$1,847,005	$1,847,005	$0	0.00%
Interlocal Service Agreements	$265,875	$239,260	-$26,615	-10.01%
Federal and State Grants	$36,381	$76,032	$39,651	108.99%
Receipt from Delinquent Taxes	$875,000	$800,000	-$75,000	-8.57%
Local Tax for Municipal Purpose	$19,497,105	$19,497,105	$0	0.00%
Local Tax for Municipal Library	$1,428,445	$1,442,541	$14,096	0.99%
TOTAL REVENUES	**$31,379,986**	**$31,923,135**	**$543,149**	**1.73%**

EXPENDITURES	2016 Budget	2017 Proposed Budget	Difference	% Change
General Government:				
Salary and Wages	$2,336,137	$2,416,415	$80,278	3.44%
Other Expenses	$1,985,486	$2,041,635	$56,149	2.83%
Public Safety:				
Salary and Wages	$4,732,351	$4,776,653	$44,302	0.94%
Other Expenses	$1,015,104	$1,019,104	$4,000	0.39%
Public Works:				
Salary and Wages	$1,322,406	$1,282,077	-$40,329	-3.05%
Other Expenses	$2,639,800	$2,816,536	$176,736	6.70%
Community Programs:				
Salary and Wages	$1,297,512	$1,310,665	$13,153	1.01%
Other Expenses	$1,079,850	$1,059,550	-$20,300	-1.88%
Total Salary and Wages	$9,688,406	$9,785,810	$97,404	1.01%
Total Other Expenses	$6,720,240	$6,936,825	$216,585	3.22%
Total Operations	$16,408,646	$16,722,635	$313,989	1.91%
Municipal Library	$944,939	$987,993	$43,054	4.56%
Statutory Charges	$1,972,642	$2,129,344	$156,702	7.94%
Insurance	$4,792,870	$5,021,264	$228,394	4.77%
Debt Service	$1,049,952	$1,163,388	$113,436	10.80%
Contingent	$100	$100	$0	0.00%
Federal and State	$36,382	$76,032	$39,651	108.99%
Capital Outlay	$404,600	$407,000	$2,400	0.59%
Capital Improvement	$2,467,500	$2,297,500	-$170,000	-6.89%
Deferred Charges	$245,000	$120,000	-$125,000	-51.02%
Reserve Uncollected Taxes	$3,057,356	$2,997,880	-$59,476	-1.95%
TOTAL EXPENDITURES	**$31,379,986**	**$31,923,135**	**$543,149**	**1.73%**

REVENUES	REALIZED IN CASH 2014	REALIZED IN CASH 2015	ANTICIPATED 2016	REALIZED IN CASH 2016	2017 PROPOSED BUDGET	% CHANGE
GENERAL REVENUES:						
Surplus - Township:						
Surplus Anticipated (surplus used for revenues to support budget	$2,894,000	$3,144,000	$4,481,277	$4,481,277	$5,026,277	12.16%
LICENSES AND FEES						
Construction Codes	$394,525	$303,830	$265,000	$324,160	$291,000	9.81%
Fire Prevention	$54,065	$50,535	$50,000	$60,390	$52,000	4.00%
Uniform Fire Code - LH	$37,743	$35,646	$35,000	$33,701	$33,000	-5.71%
Electrical Inspections (3rd Party)	$130,347	$94,270	$90,000	$95,982	$90,000	0.00%
Planning/Board of Adjustment	$71,414	$55,376	$45,000	$73,329	$50,000	11.11%
Engineering	$97,517	$59,753	$55,000	$41,461	$40,000	-27.27%
Mulch	$16,645	$11,700	$11,000	$15,990	$15,000	36.36%
Recreation	$1,359,198	$1,421,043	$1,300,000	$1,356,340	$1,326,615	2.05%
Municipal Court	$301,638	$374,608	$350,000	$268,308	$250,000	-28.57%
Health Licenses	$39,595	$33,625	$30,000	$35,090	$30,000	0.00%
Health Fees	$61,999	$63,320	$60,000	$76,490	$60,000	0.00%
Registrar Licenses	$354	$312	$300	$438	$300	0.00%
Registrar Fees	$26,420	$28,060	$25,000	$28,240	$25,000	0.00%
Clerk - Alcholic Beverages Licenses	$47,310	$46,620	$46,000	$47,120	$46,000	0.00%
Clerk Licenses	$4,090	$4,345	$4,000	$6,065	$4,000	0.00%
Clerk Fees	$6,716	$14,949	$10,000	$10,489	$10,000	0.00%
Police	$7,810	$8,201	$7,000	$9,845	$7,000	0.00%
Reserve for Debt Service					$90,000	
Interest on Deposits	$40,720	$49,501	$40,000	$77,687	$40,000	0.00%
Interest and Cost on Taxes	$260,592	$188,274	$180,000	$191,086	$180,000	0.00%
Cable Television Franchise	$340,913	$363,659	$345,000	$373,885	$355,000	2.90%
Reserve - Sale of Municipal Assets	$23,000	$0	$598	$598	$0	-100.00%
Sub Total Misc.Revenues	$3,322,611	$3,207,627	$2,948,898	$3,126,695	$2,994,915	1.56%
STATE AID:						
Watershed Moratorium Offset Aid	$16,544	$16,544	$16,544	$16,544	$16,544	0.00%
Consolidated Municipal Tax Relief	$62,280	$25,704	$25,704	$25,704	$25,704	0.00%
Energy Receipts	$1,768,181	$1,804,757	$1,804,757	$1,804,757	$1,804,757	0.00%
Sub Total Misc.Revenues	$1,847,005	$1,847,005	$1,847,005	$1,847,005	$1,847,005	0.00%

	REALIZED IN CASH 2014	REALIZED IN CASH 2015	ANTICIPATED 2016	REALIZED IN CASH 2016	2017 PROPOSED BUDGET	% CHANGE
INTERLOCAL SERVICE AGREEMENTS:						
Rockaway Borough Health Agreement	$145,412	$145,430	$147,419	$111,261	$111,260	-24.53%
Roxbury Township Health Agreement	$64,000	$76,277	$70,000	$78,629	$78,000	11.43%
Mine Hill Township Health Agreement	$48,456	$48,456	$48,456	$50,000	$50,000	3.19%
Sub-Total Interlocal Service Agreements	$257,868	$270,163	$265,875	$239,890	$239,260	-10.01%
STATE AND FEDERAL GRANTS OFF-SET WITH APPROPRIATIONS:						
Drunk Driving Enforcement Funds			$0	$0	$22,412	
Recycling Tonnage Grant	$61,187	$48,627	$36,381	$36,381	$53,620	47.38%
Sub-Total Misc. Revenues Off-set with Appropriations	$61,187	$48,627	$36,381	$36,381	$76,032	108.99%
30.01 Receipts from Delinquent Taxes	$1,101,744	$894,293	$875,000	$884,665	$800,000	-8.57%
Sub-Total General Revenues	$9,484,415	$9,411,714	$10,454,436	$10,615,913	$10,983,489	5.06%
PROPERTY TAXES:						
Property Tax Support of Municipal Appropriations	$22,198,150	$21,191,722	$19,497,105	$19,497,105	$19,497,105	0.00%
Municipal Library	$1,406,764	$1,440,744	$1,428,445	$1,428,445	$1,442,541	0.99%
TOTAL REVENUES	**$33,089,329**	**$32,044,180**	**$31,379,986**	**$31,541,463**	**$31,923,135**	**1.73%**

RESERVE FOR UNCOLLECTED TAXES

The required amount for the reserve for uncollected taxes is affected by the percentage of taxes collected the previous year and the total amount of taxes levied, including school and county taxes. Actual collection figures for the past 10 years are as follows:

YEAR	PERCENTAGE COLLECTED	TAX LEVIED
2007	98.44%	$85,614,788
2008	98.43%	$88,847,489
2009	98.35%	$91,036,949
2010	98.17%	$94,390,261
2011	98.33%	$97,774,958
2012	98.43%	$99,613,553
2013	98.49%	$101,442,810
2014	98.98%	$103,148,967
2015	98.96%	$105,098,446
2016	99.25%	$106,989,577

TOTAL ESTIMATED TAX LEVIES

Board of Education		$74,172,889
County		$11,014,134
Municipal		$19,497,105
Library		$1,442,541
Open Space/Recreation		$901,655
TOTAL ESTIMATED LEVY		**$107,028,323**
LESS CASH REQUIRED	97.199%	**$104,030,443**

RESERVE FOR UNCOLLECTED TAXES

School	2.801%	$2,077,594
County	2.801%	$308,508
Municipal	2.801%	$546,117
Library	2.801%	$40,406
Open Space/Recreation	2.801%	$25,255
TOTAL RESERVE FOR UNCOLLECTED TAXES		**$2,997,880**

PROPERTY TAX REVIEW
BUDGET AND ASSESSMENT COMPARISON

YEAR	BUDGETED AMOUNT	INCREASE OVER PREVIOUS YEAR	% INCREASE	ASSESSED VALUE	INCREASE OVER PREVIOUS YEAR	% CHANGE
2008	$26,347,446	$918,141	3.61%	$2,910,303,249	$5,549,027	0.19%
2009	$26,693,887	$346,441	1.31%	$2,918,426,557	$8,123,308	0.28%
2010	$26,407,304	-$286,583	-1.07%	$2,925,691,382	$7,264,825	0.25%
2011	$26,875,296	$467,992	1.77%	$2,921,150,063	-$4,541,319	-0.16%
2012	$27,748,088	$872,792	3.25%	$2,912,554,348	-$8,595,715	-0.29%
2013	$28,433,914	$685,826	2.47%	$2,903,013,353	-$9,540,995	-0.33%
2014	$28,952,905	$518,991	1.83%	$2,897,693,579	-$5,319,774	-0.18%
2015	$29,640,792	$687,887	2.38%	$2,906,790,027	$9,096,448	0.31%
2016	$31,379,986	$1,739,194	5.87%	$2,923,346,396	$16,556,369	0.57%
2017	$31,923,135	$543,149	1.73%	$4,293,593,841	$1,370,247,445	46.87%

PROPERTY TAX LEVY COMPARISON

	2013	2014	2015	2016	Estimated 2017	INCREASE
School	$70,239,283	$71,558,370.00	$72,894,981	$74,172,889	$74,172,889	0.00%
County	$10,692,272	$10,740,309.00	$10,872,846	$11,014,134	$11,014,134	0.00%
Municipal	$18,114,803	$18,574,216.00	$19,017,839	$19,497,105	$19,497,105	0.00%
Municipal Library	$1,425,031	$1,406,764.00	$1,440,744	$1,428,445	$1,442,541	0.99%
Open Space/Recreation	$812,844	$869,308.00	$872,037	$877,004	$901,655	2.81%
TOTAL	$101,284,233	$103,148,967	$105,098,447	$106,989,577	$107,028,323	0.04%

ESTIMATED REAL ESTATE TAX RATE

	2013 Tax Rate	2014 Tax Rate	2015 Tax Rate	2016 Tax Rate	2017 Tax Rate	2014-2015 Increase/ Decrease	% Increase
Municipal	$0.623	$0.641	$0.654	$0.667	$0.454	-$0.21285	-31.91%
Municipal Library	$0.050	$0.049	$0.050	$0.049	$0.034	-$0.01527	-31.24%
Open Space/Recreation	$0.028	$0.030	$0.030	$0.030	$0.021	-$0.00900	-30.00%
TOTAL	**$0.701**	**$0.720**	**$0.734**	**$0.746**	**$0.509**	**-$0.237**	**-31.79%**

ESTIMATED TAX COMPARISON

	Average Home $335,400 2013	Average Home $335,400 2014	Average Home $335,400 2015	Average Home $335,400 2016	Average Home $487,500 Estimated 2017	2014-2015 Incr. or (Decr.)
Municipal	$2,089.54	$2,149.91	$2,193.52	$2,236.93	$2,213.73	($23.21)
Library	$167.70	$164.35	$167.70	$163.89	$163.79	($0.10)
Open Space	$93.91	$100.62	$100.62	$100.62	$102.38	$1.76
TOTAL	**$2,351.15**	**$2,414.88**	**$2,461.84**	**$2,501.44**	**$2,479.89**	**($21.55)**

BUDGET SURPLUS
10 YEAR HISTORY

YEAR	TOTAL BUDGET	SURPLUS DEC 31	SURPLUS UTILIZED NEXT YEARS BUDGET	RESERVE FOR REVALUATION	SURPLUS BALANCE
2007	$25,462,823	$3,834,674	$3,032,000		$802,674
2008	$26,347,446	$3,474,826	$2,675,000		$799,826
2009	$26,693,887	$2,918,104	$2,116,000		$802,104
2010	$26,407,304	$2,702,908	$1,975,000		$727,908
2011	$26,875,296	$3,144,018	$2,425,000		$719,018
2012	$27,748,088	$3,571,431	$2,550,000		$1,021,431
2013	$28,433,914	$4,181,285	$2,894,000	$275,000	$1,012,285
2014	$28,952,905	$6,033,078	$3,144,000		$2,889,078
2015	$29,640,792	$6,902,036	$4,481,277		$2,420,759
2016	$31,379,986	$7,132,756	$5,026,277		$2,106,479

TOWNSHIP OF RANDOLPH
6 YEAR ANALYSIS - SURPLUS ANTICIPATED/TOTAL BUDGET

YEAR	SURPLUS ANTICIPATED	BUDGET	% OF BUDGET
2017	$5,026,277	$31,923,135	15.74%
2016	$4,481,277	$31,379,986	14.28%
2015	$3,144,000	$29,640,792	10.61%
2014	$2,894,000	$28,952,905	10.00%
2013	$2,550,000	$28,433,914	8.97%
2012	$2,425,000	$27,748,088	8.74%

TOWNSHIP OF RANDOLPH
SURPLUS UTILIZED/SURPLUS REGENERATED

YEAR	SURPLUS UTILIZED	PRIOR YEAR SURPLUS REGENERATED
2017	$5,026,277	$4,711,997
2016	$4,481,277	$4,012,958
2015	$3,144,000	$4,745,793
2014	$2,894,000	$3,159,933
2013	$2,550,000	$2,852,333
2012	$2,425,000	$2,416,109
2011	$1,975,000	$2,200,804
2010	$2,116,000	$2,118,277

Administrative and Executive

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
*Salary and Wages - Regular	$226,607	$249,085	$264,000	$264,000	$290,898		$290,898	10.19%
Salary and Wages - Council	$43,500	$43,500	$43,500	$43,500	$43,500		$43,500	0.00%
Total Salaries and Wages	$270,107	$292,585	$307,500	$307,500	$334,398	$0	$334,398	8.75%
Other Expense:								
Supplies	$4,965	$6,906	$8,000	$8,014	$8,000		$8,000	0.00%
Printing	$22,351	$20,325	$25,320	$21,607	$25,320		$25,320	0.00%
Dues/Licenses	$4,496	$5,206	$6,000	$5,338	$6,000		$6,000	0.00%
Travel/Conference/Education	$925	$1,510	$3,000	$4,181	$3,000		$3,000	0.00%
Miscellaneous	$4,628	$4,707	$7,300	$3,282	$7,300		$7,300	0.00%
Employee/Volunteer Recognition	$4,189	$2,735	$5,000	$5,000	$5,000		$5,000	0.00%
Departmental Monthly Reporting	$4,800	$9,600	$0	$0			$0	#DIV/0!
Website - Township	$3,000	$3,000	$3,000	$3,000	$3,000		$3,000	0.00%
Website - MCCPC	$3,000	$3,000	$3,000	$3,000	$3,000		$3,000	0.00%
Professional Development	$2,413	$2,430	$5,000	$2,118	$5,000		$5,000	0.00%
Total Other Expense	$54,967	$59,419	$65,620	$55,541	$65,620	$0	$65,620	0.00%
Total Department	**$325,073**	**$352,004**	**$373,120**	**$363,041**	**$400,018**	**$0**	**$400,018**	**7.21%**

*Includes part-time administrative clerk assigned to the volunteer fire department for 2017

Municipal Clerk

Budget	2014 Actual	2015 Actual	2015 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Regular	$156,368	$160,953	$176,639	$176,639	$172,270		$172,270	-2.47%
Salary and Wages - Election	$219	$242	$600	$337	$600		$600	0.00%
Total Salary and Wages	$156,587	$161,196	$177,239	$176,976	$172,870	$0	$172,870	-2.47%
Other Expense:								
Supplies and Service Contracts	$7,138	$8,089	$8,100	$6,388	$9,000		$9,000	11.11%
Postage	$40,103	$43,983	$55,000	$44,898	$50,000		$50,000	-9.09%
Election Ballots	$9,845	$8,976	$11,000	$10,857	$11,000		$11,000	0.00%
Election - Expenses	$1,474	$4,212	$3,000	$3,959	$3,000		$3,000	0.00%
Election - Polling Places	$16,000	$16,000	$16,000	$16,000	$16,000		$16,000	0.00%
Legal Advertising	$7,804	$11,410	$12,000	$11,864	$12,000		$12,000	0.00%
Dues /Licenses	$157	$175	$300	$200	$300		$300	0.00%
Council - Meetings/Seminars	$330	$910	$1,100	$320	$1,100		$1,100	0.00%
Travel/Conference/Education	$352	$308	$500	$240	$500		$500	0.00%
Council - Web Based Program	$12,000	$2,967	$12,000	$12,000	$12,000		$12,000	0.00%
Ordinance Codification	$2,623	$4,027	$4,500	$3,107	$4,500		$4,500	0.00%
Total Other Expense	$97,826	$101,058	$123,500	$109,832	$119,400	$0	$119,400	-3.32%
Total Department	$254,413	$262,253	$300,739	$286,808	$292,270	$0	$292,270	-2.82%
Revenues	$58,116	$65,914	$60,000	$63,674	$60,000			

Assessment of Taxes

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$133,699	$158,725	$142,745	$142,745	$146,620		$146,620	2.71%
Other Expense:								
Supplies	$1,006	$568	$1,400	$548	$1,400		$1,400	0.00%
Dues/Licenses	$295	$0	$300	$245	$300		$300	0.00%
Travel/Conference/Education	$1,228	$293	$1,500	$367	$1,500		$1,500	0.00%
Taxpayer Notification	$4,396	$4,398	$4,500	$4,324	$4,500		$4,500	0.00%
Contractual Services - Tax Appraisal	$13,920	$880	$35,000	$7,320	$35,000		$35,000	0.00%
Contractual Services - Map Update	$0	$0	$1,000	$0	$1,000		$1,000	0.00%
Computer Support	$1,500	$1,500	$1,500	$1,500	$1,500		$1,500	0.00%
Total Other Expense	$22,344	$7,640	$45,200	$14,304	$45,200	$0	$45,200	0.00%
Total Department	$156,043	$166,364	$187,945	$157,049	$191,820	$0	$191,820	2.06%

Financial Administration

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$175,478	$168,190	$192,390	$192,390	$161,462		$161,462	-16.08%
Other Expense:								
Supplies	$1,728	$2,062	$2,000	$2,229	$2,000		$2,000	0.00%
Consulting			$0	$0	$17,499		$17,499	#DIV/0!
Dues/Licenses	$140	$265	$320	$180	$320		$320	0.00%
New Employees/Volunteer Physicals	$5,422	$5,366	$9,500	$7,973	$19,500		$19,500	105.26%
Travel/Conference/Education	$814	$1,016	$1,500	$1,297	$3,000		$3,000	100.00%
Finance Accounting System	$4,340	$4,340	$4,400	$4,340	$4,400		$4,400	0.00%
Total Other Expense	$12,443	$13,049	$17,720	$16,019	$46,719	$0	$46,719	163.65%
Total Department	$187,921	$181,239	$210,110	$208,409	$208,181	$0	$208,181	-0.92%

Physicals Line Item Increase Includes Annual Physical for all Volunteer Firemen
New Consulting Line Item Includes Temporary Fill-In for Assistant Finance Director Who Resigned In December

Revenue Administration

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$67,217	$69,383	$71,899	$71,899	$99,314		$99,314	38.13%
Other Expense:								
Supplies	$4,765	$5,823	$7,500	$5,858	$7,500		$7,500	0.00%
Dues/Licenses	$340	$240	$350	$210	$350		$350	0.00%
Travel/Conference/Education	$304	$190	$300	$464	$300		$300	0.00%
On-Line Tax Payments	$1,500	$1,750	$1,750	$1,500	$1,750		$1,750	0.00%
Cancellation of Tax Certification	$652	$684	$665	$560	$665		$665	0.00%
Total Other Expense	$7,561	$8,687	$10,565	$8,592	$10,565	$0	$10,565	0.00%
Total Department	$74,778	$78,070	$82,464	$80,491	$109,879	$0	$109,879	33.24%

Retirement payout to tax collector included in S&W

Audit

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Annual Audit - Township	$31,167	$31,607	$31,931		$32,251		$32,251	1.00%
Total Other Expense	$31,167	$31,607	$31,931	$0	$32,251	$0	$32,251	1.00%
Total Department	**$31,167**	**$31,607**	**$31,931**	**$0**	**$32,251**	**$0**	**$32,251**	**1.00%**

Legal Services and Costs

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
General Retainer	$201,200	$204,000	$207,500	$207,500	$209,600		$209,600	1.01%
Miscellaneous Expenses	$0	$4,793	$4,000	$300	$4,000		$4,000	0.00%
Tax Appeals	$18,996	$26,358	$27,500	$29,292	$27,500		$27,500	0.00%
Litigation - Contingent	$0	$3,550	$10,000	$12,628	$10,000		$10,000	0.00%
Litigation - MCCPC	$0	$0	$5,000	$0	$5,000		$5,000	0.00%
Prosecuting Attorney	$27,030	$28,464	$31,000	$31,000	$31,000		$31,000	0.00%
Public Defender (1)	$0	$0	$100	$100	$100		$100	0.00%
Labor - Contract	$11,146	$18,291	$22,500	$5,574	$22,500		$22,500	0.00%
Labor - Hearings	$0	$5,888	$7,500	$0	$7,500		$7,500	0.00%
Total Other Expense	$258,372	$291,343	$315,100	$286,393	$317,200	$0	$317,200	0.67%
Total Department	**$258,372**	**$291,343**	**$315,100**	**$286,393**	**$317,200**	**$0**	**$317,200**	**0.67%**

(1) Paid from Trust Account

Municipal Court

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Regular	$281,165	$286,479	$295,507	$295,507	$309,756		$309,756	4.82%
Salary and Wages - Overtime	$5,565	$7,888	$7,200	$7,200	$7,200		$7,200	0.00%
Total Salary and Wages	$286,730	$294,366	$302,707	$302,707	$316,956	$0	$316,956	4.71%
Other Expense:								
Supplies	$7,178	$3,521	$7,500	$7,477	$7,500		$7,500	0.00%
Dues	$170	$170	$180	$170	$180		$180	0.00%
Travel-Conference	$676	$922	$800	$474	$800		$800	0.00%
Credit Card Processing Fee	$3,627	$6,889	$7,500	$4,638	$7,500		$7,500	0.00%
Interpreters	$1,500	$1,624	$1,900	$1,884	$1,900		$1,900	0.00%
Contractual - Acting Judge	$500	$500	$500	$500	$500		$500	0.00%
Total Other Expense	$13,651	$13,626	$18,380	$15,143	$18,380	$0	$18,380	0.00%
Total Department	$300,381	$307,993	$321,087	$317,850	$335,336	$0	$335,336	4.44%

Revenues	$301,638	$374,607	$350,000	$268,308	$250,000

Engineering

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget 2017 Budget
Salary and Wages	$81,627	$83,529	$97,849	$97,849	$87,852		$87,852	-10.22%
Other Expense:								
Engineering Consultant	$21,906	$20,119	$24,000	$24,000	$24,000		$24,000	0.00%
Travel/Conference/Education	$2,572	$1,036	$2,000	$171	$1,500		$1,500	-25.00%
DEP - Stormwater Regulations/Fees	$8,180	$6,660	$8,250	$5,250	$7,500		$7,500	-9.09%
Supplies and Equipment	$1,381	$1,737	$1,700	$1,508	$1,700		$1,700	0.00%
Total Other Expense	$34,039	$29,551	$35,950	$30,929	$34,700	$0	$34,700	-3.48%
Total Department	$115,666	$113,080	$133,799	$128,778	$122,552	$0	$122,552	-8.41%

Revenues	$114,162	$68,700	$66,000	$57,451	$55,000

Building and Grounds

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Regular *	$76,295	$84,816	$91,387	$91,387	$109,732		$109,732	20.07%
Salary and Wages - Overtime	$2,931	$589	$550	$138	$2,500		$2,500	354.55%
Total Salary and Wages	$79,226	$85,405	$91,937	$91,525	$112,232	$0	$112,232	22.07%
Other Expense:								
Supplies	$17,080	$14,621	$21,800	$15,435	$21,875		$21,875	0.34%
Building Repairs	$56,037	$39,411	$53,000	$45,643	$53,000		$53,000	0.00%
Contractual Services	$132,532	$133,184	$155,500	$157,112	$181,105		$181,105	16.47%
Total Other Expense	$205,648	$187,216	$230,300	$218,189	$255,980	$0	$255,980	11.15%
Total Department	$284,874	$272,621	$322,237	$309,715	$368,212	$0	$368,212	14.27%

New copiers to be purchased; replacing expired leased copiers - budgeted under contractural sevices
S&W includes retirment payout for buidling and grounds employee

Utilities

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Electricity	$90,301	$88,188	**$120,000**	$109,200	**$120,000**		**$120,000**	**0.00%**
Street Lighting	$57,868	$55,350	**$65,000**	$52,479	**$65,000**		**$65,000**	**0.00%**
Telephone	$113,774	$119,127	**$141,000**	$139,700	**$141,000**		**$141,000**	**0.00%**
Heating (Natural Gas)	$74,171	$49,099	**$91,500**	$67,250	**$91,500**		**$91,500**	**0.00%**
Gasoline	$111,164	$81,997	**$110,000**	$105,000	**$110,000**		**$110,000**	**0.00%**
Diesel	$200,363	$116,657	**$150,000**	$120,000	**$150,000**		**$150,000**	**0.00%**
Total Other Expense	$647,641	$510,417	**$677,500**	$593,629	**$677,500**	**$0**	**$677,500**	**0.00%**
Total Department	**$647,641**	**$510,417**	**$677,500**	**$593,629**	**$677,500**	**$0**	**$677,500**	**0.00%**

Planning Board/Board of Adjustment

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Regular	$181,161	$170,302	$193,821	$193,821	$198,532		$198,532	2.43%
Salary and Wages - Overtime	$1,036	$918	$3,800	$1,538	$3,800		$3,800	0.00%
Salary and Wages	$182,198	$171,221	$197,621	$195,359	$202,332	$0	$202,332	2.38%
Other Expense:								
Supplies	$818	$1,980	$1,860	$1,044	$1,860		$1,860	0.00%
Advertising	$435	$675	$550	$739	$600		$600	9.09%
Dues/ Licenses	$1,320	$1,353	$1,500	$1,753	$1,500		$1,500	0.00%
Travel/Conference/Educaton	$830	$982	$900	$2,817	$900		$900	0.00%
Legal - Planning	$9,687	$8,564	$15,500	$11,210	$15,500		$15,500	0.00%
Legal - Board of Adjustment	$8,396	$7,905	$15,500	$11,210	$15,500		$15,500	0.00%
Legal - Contingent	$0	$0	$10,000	$10,000	$10,000		$10,000	0.00%
Contractual - Planning Consultant	$134	$29	$1,000	$133	$1,000		$1,000	0.00%
Total Other Expense	$21,619	$21,488	$46,810	$38,906	$46,860	$0	$46,860	0.11%
Total Department	**$203,817**	**$192,709**	**$244,431**	**$234,265**	**$249,192**	**$0**	**$249,192**	**1.95%**
Revenues	**$71,414**	**$55,376**	**$45,000**	**$73,329**	**$50,000**			

MIS

Budget	**2014 Actual**	**2015 Actual**	**2016 Budget**	**2016 Estimated Expenditures**	**2017 Budget Request**	**Manager's Adjustment**	**2017 Budget**	**% Change 2016 Budget-2017 Budget**
Other Expense:								
Supplies/Equipment	$28,953	$27,831	**$30,500**	$15,251	**$30,500**		**$30,500**	**0.00%**
Computer Repairs	$690	$638	**$3,000**	$775	**$3,000**		**$3,000**	**0.00%**
Training	$3,495	$0	**$1,200**	$1,775	**$1,200**		**$1,200**	**0.00%**
Support - LAN - Board of Education	$0	$0	**$2,500**	$0	**$2,500**		**$2,500**	**0.00%**
Support - Internet Service *	$8,160	$8,160	**$8,160**	$8,160	**$8,160**		**$8,160**	**0.00%**
Support - GIS *	$6,325	$6,325	**$14,000**	$13,750	**$15,000**		**$15,000**	**7.14%**
Support - Internet (Municipal Code)	$0	$0	**$1,500**	$0	**$1,500**		**$1,500**	**0.00%**
Total Other Expense	$47,623	$42,954	**$60,860**	$39,711	**$61,860**	**$0**	**$61,860**	**1.64%**
Total Department	**$47,623**	**$42,954**	$60,860	**$39,711**	**$61,860**	**$0**	**$61,860**	1.64%

*split 50-50 with the Water and Sewer Department.

Economic Development Committee

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages *	$0	$0	$2,500	$0	$2,500	$0	$2,500	0.00%
Other Expense:								
Various Program and Activities	$0	$28	$100	$0	$750	$0	$750	650.00%
Printing	$0	$0	$100	$0	$100	$0	$100	0.00%
Fifth Friday Catering	$0	$0	$0	$0	$0	$0	$0	#DIV/0!
Web-Site Development	$0	$0	$500	$0	$500	$0	$500	0.00%
Total Other Expense	$0	$28	$700	$0	$1,350	$0	$1,350	92.86%
Total Department	$0	$28	$3,200	$0	$3,850	$0	$3,850	20.31%

* Summer Intern - Web Development.

Board of Health

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Regular	$511,151	$490,688	$515,230	$515,230	$525,398		$525,398	1.97%
Salary and Wages - Overtime	$1,349	$1,626	$1,700	$838	$1,700		$1,700	0.00%
Salary and Wages - Animal Control *	$23,600	$24,165	$24,685	$24,685	$25,723		$25,723	4.20%
Total Salary and Wages	$536,100	$516,478	$541,615	$540,753	$552,821	$0	$552,821	2.07%
Other Expense:								
General Supplies	$3,058	$3,306	$3,500	$3,158	$3,500		$3,500	0.00%
Clinic Supplies	$4,080	$4,836	$5,100	$3,546	$5,100		$5,100	0.00%
Printing/Advertising	$832	$488	$800	$1,123	$800		$800	0.00%
Dues/Licenses	$1,562	$1,225	$2,000	$1,665	$2,000		$2,000	0.00%
Travel/Conference/Education	$3,368	$2,445	$2,400	$750	$2,400		$2,400	0.00%
Clinic Oversight - Physicians	$2,590	$2,627	$4,800	$2,491	$5,400		$5,400	12.50%
Health Programs	$11,934	$16,239	$22,350	$16,144	$23,550		$23,550	5.37%
Publications	$0	$130	$400	$196	$400		$400	0.00%
Distressed Property	$0	$1,034	$1,000	$0	$1,000		$1,000	0.00%
Service Contracts	$29,037	$30,150	$34,700	$34,444	$34,900		$34,900	0.58%
Health Service Agreement - Mine Hill	$48,456	$48,456	$51,500	$50,000	$50,000		$50,000	-2.91%
Total Other Expense	$104,918	$110,935	$128,550	$113,517	$129,050	$0	$129,050	0.39%
Total Department	$641,018	$627,413	$670,165	$654,270	$681,871	$0	$681,871	1.75%
Revenues	$386,236	$394,578	$381,175	$380,148	$354,560			

* 50% of Salary charged to Dog Trust.

Inspection of Buildings and Code Enforcement

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$203,032	$209,364	$210,135	$210,135	$227,058		$227,058	8.05%
Other Expense:								
Supplies	$4,053	$7,072	$4,400	$2,910	$3,400		$3,400	-22.73%
Dues/Licenses	$369	$72	$200	$80	$200		$200	0.00%
Travel/Conference/Education	$351	$145	$350	$125	$350		$350	0.00%
Computer Software/Support	$2,140	$0	$2,400	$0	$2,400		$2,400	0.00%
Construction Official Agreement - Roxbury*	$63,373	$77,136	$79,450	$79,247	$82,650		$82,650	4.03%
Total Other Expense	$70,287	$84,424	$86,800	$82,362	$89,000	$0	$89,000	2.53%
Total Department	$273,319	$293,789	$296,935	$292,497	$316,058	$0	$316,058	6.44%
Revenues	$394,525	$303,830	$265,000	$324,160	$291,000			

*1st year of agreement (2014)- March. start date - 10 months expended in 2014 - 2015 reflects 12 month spending

Electrical Inspections

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Electrical Inspections	$99,977	$82,010	**$90,000**	$90,000	**$90,000**	**$0**	**$90,000**	**0.00%**
Total Other Expense	$99,977	$82,010	$90,000	$90,000	**$90,000**	**$0**	**$90,000**	**0.00%**
Total Department	**$99,977**	**$82,010**	**$90,000**	**$90,000**	**$90,000**	**$0**	**$90,000**	**0.00%**
Revenues	**$130,347**	**$94,270**	**$90,000**	**$95,982**	**$90,000**			

TOTAL GENERAL GOVERNMENT

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Total Salaries and Wages	$2,172,000	$2,210,442	$2,336,137	$2,329,838	$2,416,415	$0	$2,416,415	3.44%
Total Other Expenses	$1,730,083	$1,595,453	$1,985,486	$1,713,068	$2,041,635	$0	$2,041,635	2.83%
TOTAL GENERAL GOVERNMENT	**$3,902,082**	**$3,805,895**	**$4,321,623**	**$4,042,906**	**$4,458,050**	**$0**	**$4,458,050**	**3.16%**

Fire

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Supplies	$2,313	$532	$3,000	$2,294	$3,000		$3,000	0.00%
Equipment - New/Repair/Replace	$50,899	$84,515	$74,000	$80,000	$74,000		$74,000	0.00%
Fire Hydrants	$10,608	$13,260	$13,300	$13,260	$13,300		$13,300	0.00%
Travel/Conference/Education/Drills	$21,842	$19,169	$19,000	$9,280	$13,000		$13,000	-31.58%
Fire House Rental	$79,000	$79,000	$85,000	$85,000	$85,000		$85,000	0.00%
Aid To Fire Departments	$65,000	$65,000	$68,000	$68,000	$68,000		$68,000	0.00%
Radio Communications	$3,678	$1,558	$5,000	$6,594	$7,000		$7,000	40.00%
Computer Support/Internet Access	$3,060	$1,409	$4,500	$1,485	$4,680		$4,680	4.00%
Stipend			$15,000	$12,200	$15,000		$15,000	0.00%
Total Other Expense	$236,400	$264,443	$286,800	$278,113	$282,980	$0	$282,980	-1.33%
Total Department	$236,400		$286,800	$278,113	$282,980	$0	$282,980	-1.33%

Fire Prevention Bureau

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$103,074	$101,050	$127,725	$110,225	$125,728		$125,728	-1.56%
Other Expense:								
Supplies	$3,672	$3,778	$5,000	$1,947	$5,000		$5,000	0.00%
Fire Prevention Month	$2,051	$2,197	$2,200	$2,192	$2,400		$2,400	9.09%
Public Educatioin	$2,913	$1,507	$3,200	$2,685	$3,200		$3,200	0.00%
Total Other Expense	$8,637	$7,482	$10,400	$6,824	$10,600	$0	$10,600	1.92%
Total Department	$111,711	$108,532	$138,125	$117,049	$136,328	$0	$136,328	-1.30%

Revenues	$91,808	$86,535	$85,000	$94,091	$85,000

2016 Salaries include additional p/t hire

Police

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Department	$3,729,856	$3,985,086	$4,251,426	$4,251,426	$4,277,725		$4,277,725	0.62%
Salary and Wages - Overtime	$339,612	$304,565	$320,000	$320,000	$310,000		$310,000	-3.13%
Salary and Wages - Court	$5,282	$19,364	$25,000	$25,000	$25,000		$25,000	0.00%
Salary and Wages - Bail Reform					$30,000		$30,000	
Total Salary and Wages	$4,074,750	$4,309,015	$4,596,426	$4,596,426	$4,642,725	$0	$4,642,725	1.01%
Other Expense:								
Supplies	$86,252	$54,672	$67,500	$56,755	$72,500		$72,500	7.41%
Printing	$831	$995	$1,500	$1,113	$1,500		$1,500	0.00%
Dues/Licenses	$1,235	$1,295	$3,000	$2,841	$3,000		$3,000	0.00%
Legal Services	$8,731	$10,335	$22,000	$22,000	$22,000		$22,000	0.00%
Continuing Education	$8,814	$9,111	$10,200	$9,261	$10,200		$10,200	0.00%
Travel-Conference	$807	$930	$3,050	$521	$2,250		$2,250	-26.23%
Police Uniforms	$17,750	$20,737	$29,050	$21,199	$30,250		$30,250	4.13%
Security System	$0	$0	$5,000	$0	$3,500		$3,500	-30.00%
Communications	$7,989	$5,018	$10,050	$2,181	$10,050		$10,050	0.00%
Support Services Unit	$8,234	$9,432	$10,450	$9,746	$10,450		$10,450	0.00%
Police Services Unit	$11,766	$8,481	$14,500	$29,777	$14,500		$14,500	0.00%
Detective Bureau	$3,356	$4,973	$5,800	$5,333	$5,800		$5,800	0.00%
Attorney General - 3rd Party Service	$0	$0	$1,000	$0	$0		$0	-100.00%
E-Ticket	$14,337	$7,082	$9,000	$8,837	$9,000		$9,000	
Police Computer System	$12,393	$6,449	$7,000	$6,496	$8,000		$8,000	14.29%
Traffic Committee	$1,000	$1,000	$1,500	$1,500	$1,500		$1,500	
Total Other Expense	$183,494	$140,508	$200,600	$177,560	$204,500	$0	$204,500	1.94%
Total Department	$4,258,244	$4,449,523	$4,797,026	$4,773,986	$4,847,225	$0	$4,847,225	1.05%
Revenues	$7,810	$8,201	$7,000	$9,845	$7,000			

2014 supply spending includes $25K for mobile cameras

County Dispatch

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget 2017 Budget
Other Expense:								
Transition Fee	$0	$0	$0	$0			$0	
Dispatching Services	$285,543	$289,113	$292,004	$292,004	$294,924		$294,924	1.00%
Trunked Radio System	$20,000	$20,800	$21,800	$21,800	$22,600		$22,600	3.67%
Total Other Expense	$305,543	$309,913	$313,804	$313,804	$317,524	$0	$317,524	1.19%
Total Department	$305,543	$309,913	$313,804	$313,804	$317,524	$0	$317,524	1.19%

Rescue Squad

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Township Contribution	$45,000	$45,000	$50,000	$50,000	$50,000		$50,000	0.00%
Total Other Expense	$45,000	$45,000	$50,000	$50,000	$50,000	$0	$50,000	0.00%
Total Department	$45,000	$45,000	$50,000	$50,000	$50,000	$0	$50,000	0.00%

Emergency Management

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$8,000	$8,000	$8,200	$8,000	$8,200		$8,200	0.00%
Other Expense:								
Supplies	$995	$820	$1,000	$0	$1,000		$1,000	0.00%
Emergency Notification Service	$4,627	$4,632	$7,500	$5,078	$7,500		$7,500	0.00%
Total Other Expense	$5,622	$5,452	$8,500	$5,078	$8,500	$0	$8,500	0.00%
Total Department	$13,622	$13,452	$16,700	$13,078	$16,700	$0	$16,700	0.00%

LOSAP

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Fire/Rescue Department	$119,767	$138,656	**$145,000**	$133,420	**$145,000**		**$145,000**	**0.00%**
Total Other Expense	$119,767	$138,656	**$145,000**	$133,420	**$145,000**	**$0**	**$145,000**	**0.00%**
Total Department	**$119,767**	**$138,656**	**$145,000**	**$133,420**	**$145,000**	**$0**	**$145,000**	**0.00%**

TOTAL PUBLIC SAFETY

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Total Salaries and Wages	$4,185,824	$4,418,064	$4,732,351	$4,714,651	$4,776,653	$0	$4,776,653	0.94%
Total Other Expenses	$904,463	$911,454	$1,015,104	$964,800	$1,019,104	$0	$1,019,104	0.39%
TOTAL PUBLIC SAFETY	$5,090,287	$5,329,519	$5,747,455	$5,679,451	$5,795,757	$0	$5,795,757	0.84%

Road Repairs & Maintenance

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Regular	$771,975	$751,011	$786,453	$786,453	$738,739		$738,739	-6.07%
Salary and Wages - Overtime	$15,644	$9,903	$16,000	$12,000	$16,000		$16,000	0.00%
Total Salary and Wages	$787,619	$760,914	$802,453	$798,453	$754,739	$0	$754,739	-5.95%
Other Expense:								
Travel/Conference/Education	$4,983	$9,533	$4,000	$3,755	$4,000		$4,000	0.00%
Supplies	$41,644	$36,624	$38,500	$23,626	$35,500		$35,500	-7.79%
Road Materials	$22,465	$26,284	$45,000	$38,670	$44,500		$44,500	-1.11%
Drainage	$14,859	$18,890	$18,000	$19,098	$15,000		$15,000	-16.67%
Street Sweeping Disposal	$2,609	$3,679	$9,000	$8,000	$9,000		$9,000	0.00%
Equipment Rental	$1,320	$0	$7,000	$0	$7,000		$7,000	0.00%
Tools/Equipment	$8,661	$7,116	$7,500	$3,683	$7,000		$7,000	-6.67%
Uniform Cleaning/Allowance	$6,894	$7,504	$10,000	$9,552	$10,000		$10,000	0.00%
Street Signs	$4,680	$5,013	$5,000	$5,195	$5,500		$5,500	10.00%
Building Maintenance	$4,217	$0	$0	$0	$0		$0	#DIV/0!
Communication	$1,121	$2,403	$2,000	$805	$2,000		$2,000	0.00%
Total Other Expense	$113,452	$117,046	$146,000	$112,383	$139,500	$0	$139,500	-4.45%
Total Department	$901,071	$877,960	$948,453	$910,836	$894,239	$0	$894,239	-5.72%

Recycling

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages - Regular	$347,139	$267,993	$229,130	$229,130	$234,107		$234,107	2.17%
Salary and Wages - Overtime	$4,622	$74	$1,000	$75	$1,000		$1,000	0.00%
Total Salary and Wages	$351,761	$268,067	$230,130	$229,205	$235,107	$0	$235,107	2.16%
Other Expense:								
Recycling Collection Service	$0	$312,000	$312,000	$312,000	$0		$0	
Recycling Center Maintenance	$86	$2,166	$5,000	$2,952	$3,000		$3,000	-40.00%
Uniforms and Supplies	$3,665	$2,629	$5,700	$2,386	$4,500		$4,500	-21.05%
Leaf Hauling	$73,697	$84,380	$95,000	$95,000	$140,000		$140,000	47.37%
Contractual Services	$11,751	$13,703	$32,500	$19,153	$30,500		$30,500	-6.15%
Total Other Expense	$89,199	$414,878	$450,200	$431,491	$178,000	$0	$178,000	-60.46%
Total Department	$440,961	$682,945	$680,330	$660,696	$413,107	$0	$413,107	-39.28%

Revenues

Recycling combined with new sanitation contract - see sanitation

Snow Removal

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget 2017 Budget
Salary and Wages	$100,000	$100,000	$100,000	$100,000	$100,000		$100,000	0.00%
Other Expense:								
Rock Salt *	$217,458	$220,000	$220,000	$220,000	$210,000		$210,000	-4.55%
Liquid Calcium/Grits	$90,000	$36,450	$90,000	$90,000	$100,000		$100,000	11.11%
Miscellaneous	$8,000	$7,371	$8,000	$8,000	$8,000		$8,000	0.00%
Condo's	$5,333	$7,730	$8,000	$8,000	$8,000		$8,000	0.00%
Total Other Expense	$320,790	$271,550	$326,000	$326,000	$326,000	$0	$326,000	0.00%
Total Department	$420,790	$371,550	$426,000	$426,000	$426,000	$0	$426,000	0.00%

Trust Reserve Balance as of 12/2/2016 = $232,177.30
*$80,000 of rock salt charged to Trust Fund to cover October 2015 purchase
(not included in estimated 2015 expended amount)

Fleet Management

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$224,241	$182,788	**$189,823**	$189,823	**$192,231**		**$192,231**	**1.27%**
Other Expense:								
Maintenance	$191,204	$139,662	**$197,500**	$160,000	**$188,500**	**$0**	**$188,500**	**-4.56%**
Uniform & Supplies	$17,276	$18,075	**$24,900**	$18,000	**$25,200**	**$0**	**$25,200**	**1.20%**
Total Other Expense	$208,479	$157,737	**$222,400**	$178,000	**$213,700**	**$0**	**$213,700**	**-3.91%**
Total Department	**$432,721**	**$340,524**	**$412,223**	**$367,823**	**$405,931**	**$0**	**$405,931**	**-1.53%**

Sanitation

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Garden Apartments	$258,000	$264,600	$271,200	$271,000	$279,336		$279,336	3.00%
Residential	$1,164,000	$1,200,000	$1,224,000	$1,224,000	$1,680,000		$1,680,000	37.25%
Transfer Station	$0	$0	$0	$0	$0		$0	#DIV/0!
Recycling Tax	$0	$0	$0	$0	$0		$0	#DIV/0!
Total Other Expense	$1,422,000	$1,464,600	$1,495,200	$1,495,000	$1,959,336	$0	$1,959,336	31.04%
Total Department	$1,422,000	$1,464,600	$1,495,200	$1,495,000	$1,959,336	$0	$1,959,336	31.04%

TOTAL PUBLIC WORKS

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Total Salaries and Wages	$1,463,621	$1,311,769	$1,322,406	$1,317,481	$1,282,077	$0	$1,282,077	-3.05%
Total Other Expenses	$2,153,922	$2,425,811	$2,639,800	$2,542,875	$2,816,536	$0	$2,816,536	6.70%
TOTAL STREETS AND ROADS	$3,617,543	$3,737,580	$3,962,206	$3,860,356	$4,098,613	$0	$4,098,613	3.44%

Parks, Recreation and Community Services

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary & Wages:								
Salary & Wages-Staff/Program/Facility	$718,320	$715,130	$814,405	$814,405	$826,247		$826,247	1.45%
Salary & Wages - Park Maintenance	$436,490	$454,450	$470,627	$470,627	$471,818		$471,818	0.25%
Salary & Wages - Park Maint.-Overtime	$4,869	$3,389	$5,100	$5,100	$5,100		$5,100	0.00%
Total Salary and Wages	$1,159,679	$1,172,969	$1,290,132	$1,290,132	$1,303,165	$0	$1,303,165	1.01%
Other Expense:								
Park Maintenance	$73,454	$62,465	$89,900	$78,000	$89,900		$89,900	0.00%
Printing - Publicity	$377	$516	$1,200	$424	$1,000		$1,000	-16.67%
Support of Leagues	$465,949	$480,010	$526,450	$412,446	$514,500		$514,500	-2.27%
Self Sustaining Programs	$181,736	$168,802	$218,500	$173,035	$215,200		$215,200	-1.51%
Travel/Conference/Education	$3,197	$2,486	$3,500	$3,596	$3,500		$3,500	0.00%
Office Costs & S.C.C. Items	$4,658	$2,654	$5,000	$3,556	$5,000		$5,000	0.00%
Brundage Park Playhouse	$37,769	$40,451	$40,500	$42,660	$41,000		$41,000	1.23%
Senior Programs & Supplies	$9,844	$10,156	$11,100	$11,393	$14,250		$14,250	28.38%
On Line Registration	$6,247	$6,496	$7,500	$6,590	$7,500		$7,500	0.00%
Credit Card Processing Fee	$23,493	$28,607	$29,500	$33,500	$29,500		$29,500	0.00%
Utilities	$93,606	$89,063	$105,000	$91,105	$95,000		$95,000	-9.52%
Total Other Expense	$900,330	$891,707	$1,038,150	$856,305	$1,016,350	$0	$1,016,350	-2.10%
Total Department	$2,060,009	$2,064,676	$2,328,282	$2,146,437	$2,319,515	$0	$2,319,515	-0.38%
Revenues	$1,359,198	$1,421,043.00	$1,300,000.00	$1,356,340	$1,326,615			

Celebration of Public Events

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Security - Festival & Special Events	$4,269	$9,500	**$9,500**	$11,960	**$11,500**		**$11,500**	**21.05%**
Supplies - Freedom Carnival/ Oct. Fair	$7,217	$5,501	**$9,000**	$4,122	**$7,500**		**$7,500**	**-16.67%**
Fireworks Display	$9,750	$10,750	**$12,000**	$11,750	**$12,000**		**$12,000**	**0.00%**
Stage Rental		$1,800	**$3,000**	$1,800	**$2,500**		**$2,500**	**-16.67%**
Parade	$650	$3,250	**$3,500**	$3,196	**$3,500**		**$3,500**	**0.00%**
Total Other Expense	$21,886	$30,801	**$37,000**	$32,828	**$37,000**	**$0**	**$37,000**	**0.00%**
Total Department	**$21,886**	**$30,801**	**$37,000**	**$32,828**	**$37,000**	**$0**	**$37,000**	**0.00%**

Landmarks Committee

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Supplies/Activities	$0	$0	$1,200	$762	$1,200		$1,200	
Total Other Expense	$0	$0	$1,200	$762	$1,200	$0	$1,200	
Total Department	**$0**	**$0**	**$1,200**	**$762**	**$1,200**	**$0**	**$1,200**	

An ordinance proposing to combine the Landmarks Committee with the Environmental Commission is under consideration by the Township Council

Municipal Alliance

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$7,200	$7,380	**$7,380**	$7,380	**$7,500**		**$7,500**	**1.63%**
Other Expense:								
Matching Share - MAC Grant	$3,500	$3,500	**$3,500**	$3,500	**$5,000**		**$5,000**	**42.86%**
Total Other Expense	$3,500	$3,500	**$3,500**	$3,500	**$5,000**	**$0**	**$5,000**	**42.86%**
Total Department	**$10,700**	**$10,880**	**$10,880**	**$10,880**	**$12,500**	**$0**	**$12,500**	**14.89%**

TOTAL COMMUNITY PROGRAMS

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Total Salaries and Wages	$1,166,879	$1,180,349	$1,297,512	$1,297,512	$1,310,665	$0	$1,310,665	1.01%
Total Other Expenses	$925,716	$926,007	$1,079,850	$893,395	$1,059,550	$0	$1,059,550	-1.88%
TOTAL RECREATION & EDUCATION	**$2,092,595**	**$2,106,357**	**$2,377,362**	**$2,190,907**	**$2,370,215**	**$0**	**$2,370,215**	**-0.30%**

MAINTENANCE OF FREE PUBLIC LIBRARY

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Municipal Appropriation	$954,651	$977,315	$944,939	$944,939	$987,993		$987,993	4.56%
Total Other Expense	$954,651	$977,315	$944,939	$944,939	$987,993	$0	$987,993	4.56%
Total Department	**$954,651**	**$977,315**	**$944,939**	**$944,939**	**$987,993**	**$0**	**$987,993**	**4.56%**

2017 - Based on 1/3 of a mill (2016 Equalized Valuation)

STATUTORY CHARGES

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
PERS (Public Employees)	$557,885	$616,037	**$626,510**	$626,510	**$643,294**		**$643,294**	**2.68%**
PFRS (Police Officers)	$797,565	$733,923	**$796,132**	$780,362	**$936,050**		**$936,050**	**17.57%**
DCRP (Defined Contribution Retirement Program	$8,023	$7,973	**$10,000**	$10,000	**$10,000**		**$10,000**	**0.00%**
Social Security	$522,771	$512,257	**$540,000**	$540,000	**$540,000**		**$540,000**	**0.00%**
Total Other Expense	$1,886,244	$1,870,190	**$1,972,642**	$1,956,872	**$2,129,344**	**$0**	**$2,129,344**	**7.94%**
Total Department	**$1,886,244**	**$1,870,190**	**$1,972,642**	**$1,956,872**	**$2,129,344**	**$0**	**$2,129,344**	**7.94%**

ACCUMULATED LEAVE

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Salary and Wages	$0		$0	$0	$0		$0	0.00%
Total Department	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**0.00%**

Note: This budget is now reflected under Deferred Charges since we passed a Special Emergency in 2011 and 2014

INSURANCE

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Group Health Insurance	$3,552,144	$3,876,281	$4,187,870	$4,187,870	$4,397,264		$4,397,264	5.00%
Wellness Program	$0	$0	$15,000	$0	$15,000		$15,000	
Workers Compensation	$217,239	$200,409	$220,000	$220,000	$227,000		$227,000	3.18%
Other Insurance	$352,233	$336,449	$370,000	$370,000	$382,000		$382,000	3.24%
Total Other Expense	$4,121,617	$4,413,139	$4,792,870	$4,777,870	$5,021,264	$0	$5,021,264	4.77%
Total Department	**$4,121,617**	**$4,413,139**	**$4,792,870**	**$4,777,870**	**$5,021,264**	**$0**	**$5,021,264**	**4.77%**

DEBT SERVICE

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Payment of Bond Principal	$537,000	$537,000	$684,000	$684,000	$819,000		$819,000	19.74%
Interest on Bonds	$94,927	$64,680	$365,952	$365,952	$344,388		$344,388	-5.89%
Interest on BANS	$86,199	$162,304	$0	$0			$0	#DIV/0!
Payment of BAN Principal	$370,000	$260,000	$0	$0			$0	#DIV/0!
Total Other Expense	$1,088,126	$1,023,984	$1,049,952	$1,049,952	$1,163,388	$0	$1,163,388	10.80%
Total Department	**$1,088,126**	**$1,023,984**	**$1,049,952**	**$1,049,952**	**$1,163,388**	**$0**	**$1,163,388**	**10.80%**

CONTINGENT

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Contingent	$0	$0	$100	$0	$100		$100	0.00%
Total Other Expense	$0	$0	$100	$0	$100	$0	$100	0.00%
Total Department	$0	$0	$100	$0	$100	$0	$100	0.00%

FEDERAL AND STATE PROGRAMS

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Recycling Tonnage Grant	$61,187	$0	$36,382	$36,382	$53,620		$53,620	47.38%
Drunk Driving Enforcement Fund	$0	$0	$0	$0	$22,412		$22,412	#DIV/0!
Total Other Expense	$61,187	$0	$36,382	$36,382	$76,032	$0	$76,032	108.99%
Total Department	**$61,187**	**$0**	**$36,382**	**$36,382**	**$76,032**	**$0**	**$76,032**	**108.99%**

CAPITAL OUTLAY

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
olice- Purchase New Vehicles		$169,555	$173,000	$173,000			$0	
olice- Replace Furniture		$7,788	$7,500	$7,397			$0	
Police- Promotional Exams		$5,000						
Police- Video Acquisitions Kit		$5,044						
olice- Squawk Box Upgrade		$11,139						
olice- Portable Radios For Admin.		$13,439						
olice- Rifle Armor Plates and Carriers		$23,222						
Police - Laptop Computers for Admin.		$3,000						
Police- Time Synchronizer		$5,043						
ire- Replace New Hose		$19,692	$20,000	$20,000			$0	
& G- Clean Ducts		$3,396						
& G- Police Security Upgrades		$4,268						
B & G- Misc. Furniture		$8,000	$4,000	$3,044			$0	
B & G- Replace B/R Fixtures- Muni Bld.		$1,800						
& G- Repair Chimney at C. Center		$0						
lerk- Document Scanning		$35,000	$35,000	$35,000			$0	
Clerk- Internet Accessible Tablet		$1,500						
Health- Shelter Equipment		$0						
ire- Hydro Static Testing		$5,000						
PW- Retention Basin Completion		$17,987						
PW- Deck Mower for Roadside Mower		$9,989						
DPW- Computer/Software Upgrades		$4,603	$8,000	$6,118			$0	
Fire Prevention - Computer Tablets		$2,959						
olice - DWI Breath Test Instrument			$20,000	$20,000			$0	
olice - L-3 MDVR Burner			$7,100	$7,071			$0	
Police - 75 Yr. Celebration			$10,000	$9,412			$0	
Police - Station Renovation Study			$10,000	$0	$10,000		$10,000	
			$0				$0	
ire - Computer Hardware/Software			$10,000	$9,913			$0	
			$0				$0	
B & G - Slim Air System Police Chief			$10,000	$8,622			$0	
& G - Dehumidifier (Police)			$3,000	$689			$0	
& G - Fire Training Facility Conv.			$7,500	$0			$0	
B& G - Carpet/Floor Replacement			$5,000	$5,000			$0	
							$0	
& G - Animal Shelter Upgrades			$5,000	$3,584			$0	
&G Art Center Doors-Floors-Equip,I-net			$5,000	$311			$0	
& G - Community Center Railing			$10,000	$7,062			$0	
DPW - Purchase One Funnel Plows			$12,500	$0			$0	
			$0				$0	
EM - Purchase Light Towers			$20,000	$15,000			$0	
			$0				$0	
ng. - Drainage and Paving Repairs			$7,000	$0			$0	
			$0				$0	
Eng. - Replace GPS Equipment			$15,000	$13,467			$0	
ecycling - Concrete Pad					$10,000		$10,000	
							$0	
Fire - Purchase Computer Equipt.					$10,000		$10,000	
Health - Laser Color Printer					$2,000		$2,000	
Planning - Mater Plan - Revision					$15,000		$15,000	
							$0	
ecreation - Swim Zone					$5,000		$5,000	
							$0	
DPW - Sign Replacement					$20,000		$20,000	
DPW - Purchase One Chem. Tank					$7,500		$7,500	
PW - Install siding on Salt Shed					$24,000		$24,000	
olice - Purchase New Vehicles					$176,500		$176,500	
olice - Breath Test instrument					$20,000		$20,000	
B&G - Police Shed					$3,000		$3,000	
&G - Town Hall Wall Removal					$25,000		$25,000	
&G - Comm Cntr Loud Speakers					$7,000		$7,000	
&G - Comm Cntr Railings Ph II					$5,000		$5,000	
B&G - Town Hall Carpet/Flooring					$5,000		$5,000	
B&G - Town Hall Furniture					$5,000		$5,000	
&G - Art Center Upgrades					$5,000		$5,000	
&G - Animal Shelter Repairs/Eqp.					$5,000		$5,000	
&G - Community Cntr Flooring					$12,000		$12,000	
Clerk - Archiving					$35,000		$35,000	
							$0	
otal Other Expense	$0	$357,423	$404,600	$344,691	$407,000	$0	$407,000	0.59%
otal Department	$0	$357,423	$404,600	$344,691	$407,000	$0	$407,000	0.59%

CAPITAL IMPROVEMENTS

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Capital Improvements	$1,188,500	$1,261,050	$2,467,500	$2,467,500	$2,297,500		$2,297,500	-6.89%
Total Other Expense	$1,188,500	$1,261,050	$2,467,500	$2,467,500	$2,297,500	$0	$2,297,500	-6.89%
Total Department	**$1,188,500**	**$1,261,050**	**$2,467,500**	**$2,467,500**	**$2,297,500**	**$0**	**$2,297,500**	**-6.89%**

DEFERRED CHARGES

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget
Other Expense:								
Special Emergency - Accumulated Leave at Retirement	$125,000	$125,000	$125,000	$125,000			$0	-100.00%
Special Emergency - Revaluation		$120,000	$120,000	$120,000	$120,000		$120,000	0.00%
Debt Authorized but not Issued	$0	$0	$0	$0	$0		$0	
Total Other Expense	$125,000	$245,000	$245,000	$245,000	$120,000	$0	$120,000	-51.02%
Total Department	**$125,000**	**$245,000**	**$245,000**	**$245,000**	**$120,000**	**$0**	**$120,000**	**-51.02%**

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TOWNHIP OF RANDOLPH
STATEMENT OF OPERATIONS - 2016
WATER AND SEWER DEPARTMENT

Revenue and Other Income Realized	2016 WATER	2015 WATER	2016 SEWER	2015 SEWER
Fund Balance Utilized	$0.00	$150,000.00	$0.00	$0.00
Miscellaneous Revenue Anticipated	$2,997,269.71	$3,193,552.44	$4,025,817.51	$4,014,834.48
Nonbudget Revenue	$164,014.43	$67,776.82	$260,938.47	$154,953.65
Other Credits to Income:	$31,807.00		-$15,198.93	$17,698.94
Unexpended Balance of Appropriation Reserves	$49,898.72	$63,765.96	$879,637.24	$411,588.48
Total Income	$3,242,989.86	$3,475,095.22	$5,151,194.29	$4,599,075.55
Expenditures				
Budget Appropriations for Muncicipal Purpose	$3,185,941.00	$3,329,590.98	$3,160,237.00	$3,644,207.12
Refund of Prior Year Revenue	$0.00	$0.00		
Refund of Miscellaneous Revenue	$0.00	$0.00		
Total Expenditures	$3,185,941.00	$3,329,590.98	$3,160,237.00	$3,644,207.12
Excess In Revenue	$57,048.86	$145,504.24	$1,990,957.29	$954,868.43
Fund Balance				
Balance January 1	$760,207.00	$764,702.76	$7,153,746.00	$6,198,877.57
	$817,255.86	$910,207.00	$9,144,703.29	$7,153,746.00
Decreased by:				
Ulitized as Anticipated Revneue	$0.00	-$150,000.00	$0.00	$0.00
Fund Balance December 31	$817,255.86	$760,207.00	$9,144,703.29	$7,153,746.00

Schedule A

SUMMARY OF REVENUE AND EXPENDITURES

REVENUES	2016 Adopted Budget	2017 Proposed Budget	Difference	% Change
Water Department				
Surplus to Support Budget	$0	$618,631	$618,631	
Miscellaneous Revenues - Water Rents	$3,185,941	$2,997,260	-$188,681	-5.92%
TOTAL WATER REVENUE	$3,185,941	$3,615,891	$429,950	13.50%
Sewer Department				
Surplus to Support Budget	$0	$1,200,000	$1,200,000	#DIV/0!
Miscellaneous Revenues - Sewer Rents	$3,160,237	$3,146,501	-$13,736	-0.43%
TOTAL SEWER REVENUE	$3,160,237	$4,346,501	$1,186,264	37.54%
TOTAL REVENUE	**$6,346,178**	**$7,962,392**	**$1,616,214**	**25.47%**

EXPENDITURES	2016 Adopted Budget	2017 Proposed Budget	Difference	% Change	Allocation Water	Allocation Sewer
Operations:						
Administrative and Executive						
Salary and Wages	$571,474	$564,511	-$6,963	-1.22%	$338,707	$225,804
Other Expenses	$845,843	$875,332	$29,489	3.49%	$527,599	$347,733
Operations						
Salary and Wages	$542,066	$605,074	$63,008	11.62%	$363,044	$242,030
Other Expenses	$281,938	$285,600	$3,663	1.30%	$146,200	$139,400
Total Salary and Wages	$1,113,540	$1,169,585	$56,045	5.03%	$701,751	$467,834
Total Other Expenses	$1,127,780	$1,160,932	$33,152	2.94%	$673,799	$487,133
Total Operations	$2,241,320	$2,330,517	$89,197	3.98%	$1,375,550	$954,967
Service Agreements	$3,330,000	$3,417,150	$87,150	2.62%	$1,447,150	$1,970,000
Capital Outlay	$90,000	$95,000	$5,000	5.56%	$89,000	$6,000
Capital Improvements	$270,000	$1,700,000	$1,430,000	529.63%	$450,000	$1,250,000
Debt Service	$212,758	$214,910	$2,152	1.01%	$131,302	$83,608
Statutory Charges	$202,100	$204,815	$2,715	1.34%	$122,889	$81,926
Deferred Charges	$0	$0	$0		$0	$0
TOTAL EXPENDITURES	**6,346,178**	**7,962,392**	**1,616,214**	**25.47%**	**3,615,891**	**4,346,501**

WATER DEPARTMENT

REVENUES	REALIZED IN CASH 2014	REALIZED IN CASH 2015	ANTICIPATED 2016	REALIZED IN CASH 2016	2017 PROPOSED BUDGET	% INCREASE/ DECREASE
GENERAL REVENUES:						
Surplus Anticipated (surplus used for revenues to support budget	$0	$150,000	$0		$618,631	
MISCELLANEOUS REVENUES:						
Water Rents	$2,938,697	$3,193,552	$3,185,941	$2,997,270	$2,997,260	-5.92%
Total Miscellaneous Revenue	$2,938,697	$3,193,552	$3,185,941	$2,997,270	$2,997,260	-5.92%
TOTAL WATER REVENUE	**$2,938,697**	**$3,343,552**	**$3,185,941**	**#VALUE!**	**$3,615,891**	**13.50%**

TOTAL WATER CUSTOMERS:

2009	5655
2010	5657
2011	5661
2012	5685
2013	5935
2014	5709
2015	5733
2016	5736

SEWER DEPARTMENT

REVENUES	REALIZED IN CASH 2014	REALIZED IN CASH 2015	ANTICIPATED 2016	REALIZED IN CASH 2016	2017 PROPOSED BUDGET	% INCREASE/ DECREASE
GENERAL REVENUES:						
Surplus Anticipated (surplus used for revenues to support budget	$40,000	$0	$0	$0	$1,200,000	#DIV/0!
MISCELLANEOUS REVENUES:						
Sewer Rents	$3,984,562	$4,014,834	$3,160,237	$4,025,818	$3,146,501	-0.43%
Total Miscellaneous Revenue	$3,984,562	$4,014,834	$3,160,237	$4,025,818	$3,146,501	-0.43%
TOTAL SEWER REVENUE	**$4,024,562**	**$4,014,834**	**$3,160,237**	**$4,025,818**	**$4,346,501**	**37.54%**

TOTAL SEWER CUSTOMERS:

2009	3898
2010	3898
2011	3898
2012	3908
2013	3919
2014	3921
2015	3930
2016	3928

ADMINISTRATIVE AND EXECUTIVE

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget	Allocation Water	Allocation Sewer
Salary and Wages - Administrative	$536,063	$526,099	$571,474	$571,474	$564,511		$564,511	-1.22%	$338,707	$225,804
Salary and Wages	$536,063	$526,099	$571,474	$571,474	$564,511	$0	$564,511	-1.22%	$338,707	$225,804
Other Expense:										
Engineering Consultant	$64,828	$71,951	$75,000	$75,000	$78,000		$78,000	4.00%	$46,800	$31,200
Legal	$94,500	$91,510	$93,000	$93,000	$93,400		$93,400	0.43%	$56,040	$37,360
Audit	$12,794	$13,533	$13,804	$13,804	$13,945		$13,945	1.02%	$8,367	$5,578
Finance Accounting System	$1,300	$1,300	$1,300	$1,300	$1,300		$1,300	0.00%	$780	$520
Township - Website	$3,000	$3,000	$3,000	$3,000	$3,000		$3,000	0.00%	$1,800	$1,200
Emergency Notification Service	$4,627	$4,667	$7,500	$7,500	$7,500		$7,500	0.00%	$4,500	$3,000
Printing, Postage and Supplies	$13,590	$11,850	$17,000	$13,123	$17,000		$17,000	0.00%	$10,200	$6,800
On Line Water/Sewer Payments	$1,750	$750	$1,750	$1,750	$1,750		$1,750	0.00%	$1,050	$700
Public Comm. Water Tax	$5,785	$5,424	$6,000	$5,500	$6,000		$6,000	0.00%	$6,000	$0
Janitorial Services - Maint. Facility	$2,900	$2,960	$2,960	$2,960	$2,960		$2,960	0.00%	$1,776	$1,184
Group Insurance	$336,000	$358,500	$382,018	$382,018	$401,119		$401,119	5.00%	$240,671	$160,448
Workers Comp	$120,000	$123,000	$110,000	$110,000	$113,300		$113,300	3.00%	$67,980	$45,320
Other Insurance	$123,000	$126,200	$118,212	$118,212	$121,758		$121,758	3.00%	$73,055	$48,703
Computers	$14,184	$15,011	$14,300	$21,550	$14,300		$14,300	0.00%	$8,580	$5,720
Total Other Expense	$798,257	$829,655	$845,843	$848,717	$875,332	$0	$875,332	3.49%	$527,599	$347,733
Total Department	$1,334,321	$1,355,754	$1,417,317	$1,420,191	$1,439,843	$0	$1,439,843	1.59%	$866,306	$573,537

no Sally Casio, Linda Marini payout this year

OPERATIONS

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget	Allocation Water	Allocation Sewer
Salary and Wages - Regular	$467,709	$500,350	$452,066	$452,066	$515,074		$515,074	13.94%	$309,044	$206,030
Salary and Wages - 2 Part-Time	$0	$0	$40,000	$40,000	$40,000		$40,000		$24,000	$16,000
Salary and Wages - Overtime	$60,985	$43,889	$50,000	$50,000	$50,000		$50,000	0.00%	$30,000	$20,000
Total Salary and Wages	$528,694	$544,239	$542,066	$542,066	$605,074	$0	$605,074	11.62%	$363,044	$242,030
Other Expense:										
Supplies & Equipment Purchases	$1,948	$11,292	$14,000	$8,936	$14,000		$14,000	0.00%	$8,400	$5,600
Uniform Allowance/Cleaning	$3,912	$4,476	$4,900	$7,239	$7,800		$7,800	59.18%	$4,680	$3,120
Dues/Conference/Education	$3,234	$2,549	$1,500	$1,130	$1,500		$1,500	0.00%	$900	$600
Leak Detection	$20,200	$21,553	$25,000	$20,600	$25,000		$25,000	0.00%	$25,000	$0
Service Contracts	$15,034	$15,853	$21,500	$15,335	$22,000		$22,000	2.33%	$13,200	$8,800
Water Purchases - Other Communities	$3,432	$3,676	$3,588	$2,363	$3,600		$3,600	0.35%	$3,600	$0
Water Line Maintenance	$42,370	$32,542	$48,000	$38,886	$48,000		$48,000	0.00%	$48,000	$0
Sewer Transmission Charge	$8,251	$11,630	$13,000	$9,425	$13,000		$13,000	0.00%	$0	$13,000
Sewer Line Maintenance	$21,121	$10,170	$21,000	$3,759	$21,000		$21,000	0.00%	$0	$21,000
Vehicle Maintenance	$11,422	$11,671	$21,500	$10,000	$21,500		$21,500	0.00%	$12,900	$8,600
Total Other Expense	$130,925	$125,412	$173,988	$117,672	$177,400	$0	$177,400	1.96%	$116,680	$60,720
Total Department	$659,619	$669,651	$716,054	$659,738	$782,474	$0	$782,474	9.28%	$479,724	$302,750

UTILITIES

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget	Allocation Water	Allocation Sewer
Other Expense:										
Electricity	$55,000	$57,646	$59,000	$58,000	$59,000		$59,000	0.00%	$0	$59,000
Telephone - Local	$1,201	$1,196	$1,350	$1,350	$1,600		$1,600	18.52%	$960	$640
Verizon Wireless	$1,095	$2,976	$3,100	$3,100	$3,100		$3,100	0.00%	$1,860	$1,240
Heating - Natural Gas	$2,717	$2,544	$4,500	$2,080	$4,500		$4,500	0.00%	$2,700	$1,800
Gasoline/Diesel	$40,000	$38,000	$40,000	$35,000	$40,000		$40,000	0.00%	$24,000	$16,000
Total Other Expense	$100,013	$102,361	$107,950	$99,530	$108,200	$0	$108,200	0.23%	$29,520	$78,680
Total Department	$100,013	$102,361	$107,950	$99,530	$108,200	$0	$108,200	0.23%	$29,520	$78,680

SERVICE AGREEMENTS

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget	Allocation Water	Allocation Sewer
Other Expense:										
MCMUA	$1,241,005	$1,363,530	$1,405,000	$1,405,000	$1,447,150		$1,447,150	3.00%	$1,447,150	$0
Morris Township	$497,000	$440,923	$525,000	$570,000	$570,000		$570,000	8.57%	$0	$570,000
RVRSA *	$728,095	$789,932	$1,400,000	$831,491	$1,400,000		$1,400,000	0.00%	$0	$1,400,000
Total Other Expense	$2,466,100	$2,594,385	$3,330,000	$2,806,491	$3,417,150	$0	$3,417,150	2.62%	$1,447,150	$1,970,000
Total Department	**$2,466,100**	**$2,594,385**	**$3,330,000**	**$2,806,491**	**$3,417,150**	**$0**	**$3,417,150**	**2.62%**	**$1,447,150**	**$1,970,000**

MCMUA rate increase of 3% (However, budeted for 3% of estimated 2015 usage)
* Adjusted for ongoing Litigation with Jersey City.

CAPITAL OUTLAY

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget	Allocation Water	Allocation Sewer
Sewer- Replace Generator @ Dogwood Pump Station		$17,288					$0			
Sewer- CCM Pump Station Upgrades		$25,000					$0			
Water- Water Meter Repalcement		$22,745								
Water- Water System Valve Replacement		$6,492					$0			
Water- Curb Box Replacement		$4,493								
Sewer- Denbrook Pump Station Upgrades		$0					$0			
W/S Equipment Trailer Sandblast/Paint		$8,000								
Sewer - Pump Station Repairs		$16,431					$0			
Infiltration & Inflow Repairs		$74,020								
							$0		$0	$0
W-/S - Trailer to Transport Equipment			$15,000	$0						
W- Meter and MIU Replacement Program			$25,000	$25,000			$0		$0	
W/S - Replace Safety Equipment			$10,000	$8,146						
S - Sewer Line Camera			$15,000	$15,000			$0		$0	$0
W/S - Remote Camera-Lock System			$25,000	$22,764						
Fire Hydrant/Valve Replacement					$50,000		$50,000		$60,000	$0
Water Meters					$30,000		$30,000		$30,000	
Refurbish 20 Ton Trailer					$15,000		$15,000		$9,000	$6,000
							$0			
							$0			
							$0			
							$0			
Total Other Expense	$0	$174,469	$90,000	$70,910	$95,000	$0	$95,000	5.56%	$89,000	$6,000
Total Department	$0	$174,469	$90,000	$70,910	$95,000	$0	$95,000	5.56%	$89,000	$6,000

CAPITAL IMPROVEMENTS

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget/ 2017 Budget	Allocation Water	Allocation Sewer
Other Expense:										
Capital Improvement	$1,225,000	$935,000	$270,000	$270,000	$1,700,000		$1,700,000	529.63%	$450,000	$1,250,000
Total Other Expense	$1,225,000	$935,000	$270,000	$270,000	$1,700,000	$0	$1,700,000	529.63%	$450,000	$1,250,000
Total Department	$1,225,000	$935,000	$270,000	$270,000	$1,700,000	$0	$1,700,000	529.63%	$450,000	$1,250,000

DEBT SERVICE

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget	Allocation Water	Allocation Sewer
Other Expense:										
Payment of Bond Principal	$0	$0	$58,000	$58,000	$59,000		$59,000	1.72%	$20,000	$39,000
Interest on Bonds	$0	$0	$67,948	$67,948	$67,950		$67,950	0.00%	$23,342	$44,608
BAN Interest		$10,000	$0				$0	#DIV/0!		$0
Loan - Principal	$321,782	$65,000	$70,000	$70,000	$75,000		$75,000	7.14%	$75,000	
Loan - Interest	$27,169	$20,385	$16,810	$16,810	$12,960		$12,960	-22.90%	$12,960	
Total Other Expense	$348,951	$95,385	$212,758	$212,758	$214,910	$0	$214,910	1.01%	$131,302	$83,608
Total Department	$348,951	$95,385	$212,758	$212,758	$214,910	$0	$214,910	1.01%	$131,302	$83,608

STATUTORY CHARGES

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget-2017 Budget	Allocation Water	Allocation Sewer
Other Expense:										
PERS	$120,000	$120,000	$122,100	$122,100	$124,815		$124,815	2.22%	$74,889	$49,926
Social Security	$80,000	$79,995	$80,000	$80,000	$80,000		$80,000	0.00%	$48,000	$32,000
Total Other Expense	$200,000	$199,995	$202,100	$202,100	$204,815	$0	$204,815	1.34%	$122,889	$81,926
Total Department	$200,000	$199,995	$202,100	$202,100	$204,815	$0	$204,815	1.34%	$122,889	$81,926

DEFERRED CHARGES

Budget	2014 Actual	2015 Actual	2016 Budget	2016 Estimated Expenditures	2017 Budget Request	Manager's Adjustment	2017 Budget	% Change 2016 Budget 2017 Budget	Allocation Water	Allocation Sewer
Other Expense:										
Emergency - Water Purchase	$0	$0	$0	$0	$0		$0	#DIV/0!	$0	$0
Payment of Debt Authorized not issued	$0	$0	$0	$0	$0		$0	#DIV/0!	$0	$0
Total Other Expense	$0	$0	$0	$0	$0	$0	$0	#DIV/0!	$0	$0
Total Department	$0	$0	$0	$0	$0	$0	$0	#DIV/0!	$0	$0

TOWNSHIP OF RANDOPH
WATER DEPARTMENT
BUDGET SURPLUS
10 YEAR HISTORY

YEAR	TOTAL BUDGET	SURPLUS DEC 31	SURPLUS UTILIZED IN NEXT YEARS BUDGET	SURPLUS BALANCE
2007	$3,097,382	$1,506,766	$610,000	$896,766
2008	$3,307,643	$1,109,746	$494,000	$615,746
2009	$3,072,000	$621,308	$612,000	$9,308
2010	$2,872,000	$438,151	$422,000	$16,151
2011	$2,941,340	$211,170	$470,000	-$258,830
2012	$3,069,948	$243,393	$0	$243,393
2013	$2,972,851	$409,844	$0	$409,844
2014	$2,825,932	$764,165	$150,000	$614,165
2015	$3,329,591	$760,207	$0	$760,207
2016	$3,185,941	$817,256	$618,631	$198,625

TOWNSHIP OF RANDOPH
SEWER DEPARTMENT
BUDGET SURPLUS
10 YEAR HISTORY

YEAR	TOTAL BUDGET	SURPLUS DEC 31	SURPLUS UTILIZEI IN NEXT YEARS BUDGET	RESERVE FOR FUTURE DEBT SERVICE	SURPLUS BALANCE
2006	$3,903,620	$6,773,119	$152,000	$4,216,229	$2,404,890
2007	$4,052,153	$6,988,815	$885,000	$4,584,229	$1,519,586
2008	$4,784,928	$6,941,999	$895,000	$4,546,999	$1,500,000
2009	$4,952,540	$6,289,999	$785,000	$4,004,999	$1,500,000
2010	$4,853,603	$5,692,028	$862,000	$3,330,028	$1,500,000
2011	$4,840,991	$5,276,651	$360,000	$3,416,651	$1,500,000
2012	$4,332,215	$5,272,836	$200,000	$3,572,836	$1,500,000
2013	$4,213,286	$5,461,204	$40,000	$3,921,204	$1,500,000
2014	$4,073,505	$6,198,878	$0	$4,698,878	$1,500,000
2015	$3,643,669	$7,153,746	$0	$5,653,746	$1,500,000
2016	$3,160,237	$9,144,703	$1,200,000	$6,444,703	$1,500,000

RANDOLPH TOWNSHIP
EMPLOYEE LISTING
2017

Name	Title	PT	FT
OFFICE OF THE MANAGER			
Admistration			
Stephen Mountain	Township Manager		1
Jessica Losey*	Manager's Secretary		1
Jenifer Lambert	Purchasing Coordiantor		1
Elizabeth Crescibene*	Purchasing Agent QPA/RRPO and MCCPC Administrator		1
		0	**4**
Clerk			
Donna Luciani*	Township Clerk		1
Donna Brady	Deputy Clerk		1
Janet Pollio	Administrative Aide		1
		0	**3**
Engineering, Planning, and Zoning			
Ralph Carchia*	Engineering/Water & Sewer Admin/Licensed Operator		1
Richard Lindsay*	Engineering Asst./Public Works Inspector		1
Terri LaPenna	Dept. Secretary		1
Wendy Demko*	Clerk/Typist (25 hours/wk)	1	
Arthur Zepp	Building Maintenance Worker		1
Darren Carney	Asst Townsip Mgr/Planning/Zoning/GIS Administrator		1
Kimberly Coward	Dept. Secretary		1
Vacant	Zoning Officer (25 hrs/wk)	1	
		2	**6**
Finance			
Darren Maloney	Finance Director		1
Angelica Sabatini*	Asst. Finance Director		1
Pamela Vasta*	Dept. Secretary/Human Resources Coordinator		1
		0	**3**
Tax Collector			
Lisa Combes*	Tax Collector/Treasurer		1
Maureen Connelly*	Revenue Collections Clerk		1
Beth Thompson	Revenue Collections Clerk		1
		0	**3**
Assessor			
Glen Sherman	Tax Assessor		1
Jennifer Balfour	Secretary		1
		0	**2**
COURT ADMINISTRATION			
Ira Cohen	Judge	1	
Christine Hopler	Court Administrator		1
Rosemarie Jung	Deputy Court Administrator		1
Wandaly Orama	Violations Clerk		1
Richard Bolineau	Violations Clerk		1
Joseph Bawiec	Court Officer (6 hrs/wk)	1	
Howard Ghetti	Court Officer (6 hrs/wk)	1	
David Sorber	Court Officer (4 hrs/wk)	1	
		4	**4**

RANDOLPH TOWNSHIP
EMPLOYEE LISTING

2017

Name	Title	PT	FT
PUBLIC WORKS			
Thomas Spring*	Director of Public Works		1
			1
DPW			
Mark Montemarano	Foreman		1
John Pieper	Foreman		1
Nicholas Cristi	Driver		1
Charles DeCristoforo*	Driver		1
Joshua Capel	Operator		1
Robert Gomez	Driver		1
Robin Huff	Driver		1
Kyle Ansberry	Laborer/Driver		1
Anthony Butkus	Laborer/Driver		1
John Seibert	Driver		1
Andrew Thompson	Driver		1
Scott Wagner	Driver		1
		0	12
DPW - Mechanics			
Gerard Condit	Foreman		1
Sean Edwards	Mechanic		1
Lawrence Galante*	Mechanic		1
Douglas Murphy	Mechanic		1
		0	4
DPW-Recycling			
Kevin Johnson	Driver		1
Riccardo Molina	Driver		1
Louis Ranucci	Driver		1
Karl Erickson	Laborer (8 hrs/wk)	1	
William Holl	Laborer (16 hrs/wk)	1	
James Pittas/Ron Krasniak	Laborer (14 hrs/wk)	1	
Andrew T. Thompson	Laborer (14 hrs/wk)	1	
		4	3
POLICE, RESCUE & EMERGENCY RESCUE			
David Stokoe	Police Chief		1
Christopher Giuliani	Lieutenant		1
Harzula, William	Lieutenant		1
Jeffrey Gomez	Lieutenant		1
Keith Donovan	Detective Sergeant		1
Jeff Goral	Sergeant		1
Brian Mcgaughran	Sergeant		1
Frank Mygas	Sergeant		1
Daniel Novoa	Sergeant		1
Matthew Rispoli	Sergeant		1
Neil Caufield	Detective		1
Kevin Clark	Detective		1
Kurt Edelman	Detective		1
Jamie Andersen	Patrol Officer		1
Melissa Bailey	Patrol Officer		1
Richard Biase	Patrol Officer		1
Brian Brenckman	Patrol Officer		1
Chris Carbonaro	Patrol Officer		1

RANDOLPH TOWNSHIP
EMPLOYEE LISTING

2017

Name	Title	PT	FT
Robert Coyle	Patrol Officer		1
Jeremiah Crowley	Patrol Officer		1
Corey Czerniak	Patrol Officer		1
Jason Del Turco	Patrol Officer		1
Jason Gould	Patrol Officer		1
Giacomo Greco	Patrol Officer		1
Kyle Hefferon	Patrol Officer		1
Manlio Irula	Patrol Officer		1
Matthew O'Hern	Patrol Officer		1
Matthew Pfeiffer	Patrol Officer		1
James Pritchard	Patrol Officer		1
Michael Puskas	Patrol Officer		1
Edward Shivas	Patrol Officer		1
Michael Shoudy	Patrol Officer		1
Brett Sommer	Patrol Officer		1
David Spence	Patrol Officer		1
Stephen Szilagyi	Patrol Officer		1
Sean Verbist	Patrol Officer		1
David Emmons	IT/Training Coordinator		1
Bonnie Yeager	Administrator		1
Kathleen Mussone	Police Services Coordinator		1
Gale Klatte	Chief's Secretary		1
Rosann Morehouse	Dept. Secretary		1
Vacant	Secretary		1
Monica Giordano	Crossing Guard	1	
Stephano Giordano	Crossing Guard	1	
Nancy Gusoff	Crossing Guard	1	
Corina Wolfson	Crossing Guard	1	
		4	**42**

HEALTH & CODE ENFORCEMENT

Health

Mark Caputo	Health Director		1
Cemil Andican	Senior REHS		1
Nissy Bandari	REHS		1
Connie McManus	Sanitarian/Environmental Health Specialist (13 hrs/wk)	1	
Kathleen Heath	Health Asst./Registrar & Recycling Coordinator		1
Ann Marie Ryan	Secretary		1
Virginia Maico	Public Health Nurse Supervisor		1
Colleen Hintz	Public Health Nurse (15 hrs/wk)	1	
Beverly Mooney	Public Health Nurse (8 hrs/wk)	1	
		3	**6**

Code Enforcement

Robert Murphy	Building Inspector/Building & Grounds Supv.		1
Karen Dobbins	Technical Assistant		1
Elizabeth Rego	Technical Assistant		1
Christopher Gibbons	Plumbing Inspector (20 hrs/wk)	1	
Connie Gouck	Clerk (10 hrs/wk)	1	
		2	**3**

RANDOLPH TOWNSHIP
EMPLOYEE LISTING

2017

Name	Title	PT	FT
Animal Control			
Erika Barkman	Animal Control Officer		1
Sunny Nowell	Deputy Animal Control		1
Allen Alpaugh	Deputy Animal Control (15 hrs/wk)	1	
Christine Campanello	Deputy Animal Control (15 hrs/wk)	1	
Stephanie Pearl	Poundkeeper (4 hrs/wk)	1	
		3	**2**
FIRE			
Fire Prevention Bureau			
Richard Briant	Fire Code Official		1
Chris Ariemma	Fire Code Inspector (15 hrs/wk)	1	
Richard Cloughley	Fire Code Inspector (15 hrs/wk)	1	
Mark Sylvester	Fire Code Inspector (15 hrs/wk)	1	
		3	**1**

PARKS, RECREATION, & COMMUNITY SERVICES

Name	Title	PT	FT
Russ Newman	Director of Parks/Recreation/Community Service		1
Jeanne Montemarano	Asst. Director of Parks/Recreation/Community Service		1
Barbara Lukavich	Parks and Recreation Coordinator		1
Donna Moser	Rompers Teacher/Sec		1
Stacey Hemmes	Dept. Secretary		1
Susan Seipel	Bookkeeper		1
Vivian Lenyk	Community Theatre		1
Tina Gangemi	Asst. Rompers Teacher (24 hrs/wk)	1	
Roslyn Brown	Recreation Worker - Playhouse (5 hrs/wk)	1	
Winifred Swiss	Recreation Worker - Playhouse (as needed)	1	
Joseph Bocchino	Bus Driver (25 hrs/wk)	1	
Carl Dean Jr.	Bus Driver (25 hrs/wk)	1	
Donna Finkelstein	Brundage Theater Box Office Attendant (3 Hrs/Wk)	1	
Marie Rosato	Brundage Theater Box Office Attendant (3 Hrs/Wk)	1	
Kelly Varga	Art Admin/Instructor/Assistant (4 hrs/wk)	1	
Karen Brown	Art Instructor (2 hrs/wk)	1	
Laurel Clark	Art Instructor (6 hrs/wk)	1	
Kiim Lane	Art Instructor (6 hrs/wk)	1	
Leah Tomaino	Art Instructor (6 hrs/wk)	1	
Gloria Quann	Art Instructor/Assistant(8 hrs/wk)	1	
Debbie Sasaki	Art Instructor/Assistant (2 hrs/wk)	1	
Sandra Burns-Schaptl	Art Assistant (6 hrs/wk)	1	
Hannah Coward	Art Assistnat (2 hrs/wk)	1	
Bridget Mooney	Art Assistant (2 hrs/wk)	1	
Bonnie Minchin	Art Assistant (2 hrs/wk)	1	
Avery Saunier	Art Assistant (4 hrs/wk)	1	
Jennifer Schaffer	Art Assistant (2 hrs/wk)	1	
		20	**7**

RANDOLPH TOWNSHIP
EMPLOYEE LISTING
2017

Name	Title	PT	FT
Parks			
Michael Muldoon	Park Mtce. Supervisor		1
Charles Novak	Park Mtce. Foreman		1
Anthony Pizzo	Mtce Worker II		1
Donald Hart	Mtce Worker		1
Michael Marks Jr.	Mtce Worker		1
Douglas Moore	Mtce Worker		1
Michael Ranucci	Mtce Worker		1
Patrick Werner	Mtce Worker		1
Joe Morrison	Mtce Worker		1
			9
WATER & SEWER			
Charles Crossan	Foreman		1
Michael Donahue	Tech		1
Michael Marks	Tech/Operator		1
Michael Sellari	Tech		1
Ralph Kay	Tech		1
Daniel Wills	Tech		1
Vacant	Tech		1
Matt Goebel (1st qtr 2017)	Asst Tech (28 hrs/wk)	1	
		1	**7**
TOTAL		**46**	**122**

*SPLIT APPROPRIATIONS BETWEEN CURRENT BUDGET AND WATER & SEWER.